



monmouthshire
sir fynyw

MONMOUTHSHIRE COUNTY COUNCIL

BUDGET BOOK 2022/23

BUDGET 2022/23

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BUDGET 2022/23

SECTION 1

EXPLANATORY
NOTES

EXPLANATORY NOTES

Introduction

The budget is presented in accordance with the internal structure that mirrors the directorate structure set by Cabinet.

Within each portfolio within the budget book, the directorate budgets are split by division, the budgetary control for which rests initially with the respective Head of Service but ultimately with the respective Chief Officer.

The directorate budgets and their respective statements of service have been structured around the Service Code of Practice (SERCOP).

Further corporate portfolios are required by statute. These reside under the control of the Section 151 Officer of the Authority (Head of Finance - Strategic Leadership Team).

Standard Subjective Headings

The main items included in each standard subjective heading within revenue cost sections of the statements of service are as follows:

Employee Related

This group includes the cost of employee expenses, both direct and indirect, to the authority.

- Direct employee expenses - salaries, wages, national insurance and superannuation for all employees whether permanent or temporary
- Indirect employee expenses
- Contributions to employee-related provisions

Premises Related

This group includes expenses directly related to the running of premises and land:

- Repairs, alterations and maintenance of buildings
- Energy costs
- Rents
- Rates
- Water services
- Fixtures and fittings
- Apportionment of expenses of operational buildings
- Cleaning and domestic supplies
- Grounds maintenance costs
- Premises insurance
- Contributions to premises-related provisions

Standard Subjective Headings (continued)

Transport Related

This group includes all costs associated with the provision, hire or use of transport, including travelling allowances and home to school transport.

- Direct transport costs
- Recharges
- Contract hire and operating leases
- Public transport
- Transport insurance
- Contributions to transport-related provisions

Supplies and Services

This group includes all direct supplies and service expenses to the authority:

- Equipment, furniture and materials
- Catering
- Clothes, uniform and laundry
- Printing, stationery and general office expenses
- Services
- Communications and computing
- Expenses
- Grant Payments and subscriptions
- Private Finance Initiative and Public Private Partnership schemes
- Contributions to provisions

Agency & Contracted

Agency or contracted payments are payments to an external provider or an internal service delivery unit defined as a trading operation which is operating independently, in return for the provision of a service or a subdivision of service.

Where a service being paid relates to the type of expenditure, for example building repairs, cleaning or catering for clients, then the payment is recorded under the appropriate standard grouping for that type of expenditure. For example, Premises-Related Expenditure (repairs or cleaning) or Supplies and Services (catering).

This group includes all agency and contracted payments to:

- Independent units within the Council
- Joint authorities
- Other local authorities
- Health authorities
- Government departments
- Voluntary associations
- Other establishments
- Private contractors
- Other agencies

Standard Subjective Headings (continued)

Transfer Payments and the Individual Schools Budget

Transfer payments include the cost of payments to individuals for which no goods or services are received in return by the local authority. The individual schools budget relates to delegated budgets passed to schools.

This group includes transfer payments to individuals such as:

- School children and students
- Social services clients
- Housing benefits

Capital Financing

This provides the subjective analysis that will record the revenue impact of capital items in the service revenue accounts of the authority:

- Depreciation
- Loss on impairment of assets
- Amortisation of deferred charges
- Operating Lease Rentals

Income

This group includes all income received by the service from external users or by way of charges or recharges to internal users:

- Government grants
- Other grants reimbursements and contributions
- Customer and client receipts
- Interest
- Direct Recharges

Support Services

These are charges for services that support the provision of services to the public. The charges are apportioned or allocated to the service divisions which they support. Such charges are traditionally defined on the basis of service.

The following table provides some of the functions to demonstrate what could be defined as support services. This list is not meant to be exhaustive. Support services are distinguished from internal trading operations such as Property and Contract Services.

Functions:

- | | |
|------------------|-------------------|
| • Finance | • Payroll |
| • Creditors | • Accommodation |
| • Debtors | • Legal Services |
| • Audit Services | • Office Services |
| • Personnel | • Insurance |

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SECTION 2

**RESERVES AND
BALANCES**

Introduction

There are two types of reserves which might be described as either available to meet revenue, or, in some cases capital expenditure. These are the Council Fund Reserve or Earmarked Reserves.

Council Fund

The Council Fund is the accumulated revenue reserve of the Authority that has arisen from historic day to day receipts and payments. The balance on the Council Fund may be positive or negative. However, LAAP Bulletin 77 issued by CIPFA, that provides local authority finance directors with guidance on the establishment of local authority reserves and balances, indicates that it is the responsibility of the finance director to advise the Authority about the level of reserves that they should hold.

Earmarked Reserves

Earmarked reserves result from events that have allowed monies to be set aside, or surpluses or decisions that have caused anticipated expenditure to be postponed or cancelled. Reserves of this nature are available and can be spent or earmarked at the discretion of the Authority.

Earmarking of revenue reserves can be used to set aside available monies for major anticipated capital schemes for projects or service arrangements the authority may wish to carry out.

Other examples of earmarked reserves include business unit surpluses, service efficiency savings and contingent liabilities (where a provision is not required).

Provided below is a description of the principal earmarked reserves held by the Authority:

Invest to Redesign Reserve

To fund service redesign to either improve the service, generate income or reduce costs

I.T. Transformation Reserve

To invest in information technology in support of the organisations outcomes and generation of improved service efficiency, income generation or cost savings

Capital Investment Reserve

Created to accumulate contributions from revenue to finance future capital expenditure.

Priority Investment Reserve

To fund one off investment in the agreed priorities

Redundancy & Pension Reserve

To provide for the need to make commuted payments for early retirements and redundancies over a maximum period of five years but a recommended period of three years due to the low funding level of the Greater Gwent Fund.

Insurance & Risk Management Reserve

To assist in the management of the Council's insurance risks. To meet excesses and administration costs on claims against the Council, to provide cover on self-insured risks and contribute to risk management initiatives.

Treasury Equalisation Reserve

Originally created from rescheduling discounts and premia, intended for use under the concept of prudence to permit a long term view to be taken of treasury decisions.

Capital Receipt Generation Reserve

Securing capital receipts is a vital element of the Council's capital investment strategy. Improving the final disposal value by investment, either in the fabric of the asset or by proper disposal expertise ensures the Council obtains the best possible value for surplus assets. The reserve is used to finance the attributable costs of disposal of authority fixed assets that have struck against revenue, with reduced revenue contributions to capital being made from revenue in the years in which the respective capital receipts are realised and can be applied.

Single Status & Equal Pay Reserve

The implementation of single status job evaluation in 2007 was a mandatory requirement arising from the 2005 National pay settlement. The reserve is to cover any potential future costs as a result of the implementation of the Single Status Collective Agreement in Sept 2010 or any equal pay claims for which provision is not in place.

Other Reserves

These include a number of other reserves where separate classification is not deemed necessary due to the level of the reserve balance or its nature.

Restricted Use & Trading Reserves

Created from surpluses and deficits on the Authority's external and internal trading account activities and maintained to support and develop these services.

LMS School Balances

The amount of unspent budgets by authority maintained schools are also usable revenue reserves but have different characteristics to the other usable revenue reserves stated above.

The funds remain under the control of governors at the end of the financial year and are not available to the authority to apply to other purposes. They represent an earmarked reserve which is not available for the Authority to use generally.

Council Fund	At 1 April 2021	In Year Movement	At 31 March 2022	In Year Movement	At 31 March 2023
	£000	£000	£000	£000	£000
General Revenue Account	<u>12,325</u>	0	<u>12,325</u>	0	<u>12,325</u>
of which:					
School Balances	3,418	0	3,418	0	3,418
Council Fund (Authority)	8,907	0	8,907	0	8,907

Earmarked Reserves	At 1 April 2021	Budgeted Contribution to Reserves	Budgeted Contribution from Reserves	Budgeted Contribution to/from Reserves	Estimated Closing Balance 31 March 2021	Estimated Contribution to Reserves	Estimated Contribution from Reserves	Estimated Closing Balance 31 March 2022
	£000	£000	£000	£000	£000	£000	£000	£000
Invest to Redesign Reserve	1,356	132	(146)	(13)	1,343	125	(25)	1,443
I.T. Transformation Reserve	854	0	(265)	(265)	589	0	(103)	486
Insurance and Risk Management	935	0	0	0	935	0	0	935
Capital Receipt Generation Reserve	416	0	(51)	(51)	365	0	(51)	314
Treasury Equalisation Reserve	590	0	0	0	590	0	0	590
Redundancy & Pension Reserve	857	0	(88)	(88)	769	0	(88)	681
Capital Investment Reserve	627	0	(2)	(2)	625	0	0	625
Priority Investment Reserve	1,905	0	(205)	(205)	1,700	0	(200)	1,500
	<u>7,540</u>	<u>132</u>	<u>(756)</u>	<u>(624)</u>	<u>6,916</u>	<u>125</u>	<u>(467)</u>	<u>6,574</u>

Restricted Use Reserves

Museums Acquisitions Reserve	53	0	0	0	53	0	0	53
Elections Reserve	238	35	0	35	273	35	(130)	178
Grass Routes Buses Reserve	161	5	0	5	166	5	0	171
Youth Offending Team	150	0	0	0	150	0	0	150
Building Control Trading Reserve	(10)	0	0	0	(10)	0	0	(10)
Covid-19 Hardship Fund	819	0	0	0	819	0	0	819
Equalisation Reserve	15	0	0	0	15	0	0	15
Sustainability - PV Invertor Replacement	15	0	0	0	15	0	0	15
CYP Maternity	101	0	0	0	101	0	0	101
Plant & Equipment Reserve (Highways)	184	0	0	0	184	0	0	184
Homeless Prevention Reserve Fund	58	0	0	0	58	0	0	58
Solar Farm maintenance & community	87	23	0	23	110	23	0	133
Newport Leisure Park Reserve	188	0	0	0	188	0	(188)	0
Castlegate Reserve	312	0	0	0	312	0	(312)	0
Local Resilience Forum Reserve (tfr from Gwent PCC)	154	0	0	0	154	0	0	154
Rural Development Plan Reserve	621	0	0	0	621	0	0	621
	<u>3,131</u>	<u>63</u>	<u>0</u>	<u>63</u>	<u>3,194</u>	<u>63</u>	<u>(630)</u>	<u>2,627</u>
Total Useable Revenue Reserves	<u>22,996</u>	<u>195</u>	<u>(756)</u>	<u>(561)</u>	<u>22,435</u>	<u>188</u>	<u>(1,097)</u>	<u>21,526</u>

BUDGET 2022/23

SECTION 3

CONSOLIDATED REVENUE ACCOUNT
(GENERAL FUND)

SUMMARY

BUDGET 2022/23

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Consolidated Revenue Account (General Fund) Summary

Statement of Service

Reference No.

Appropriation Section

CRA 1

Revenue Budgets for Interest and Investment Income, Interest Payable and Similar Charges, Contributions to/from Earmarked Reserves, Capital Expenditure financed from Revenue and the Charges required under Regulation.

Financing Section

CRA 2

Revenue budget income from General Government Grants, the Non-Domestic Rate Redistribution, Contributions to/from the General Fund and Council Tax

Budget Summary 2021/26

Subjective Classification	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Original Budget 2022/23 £000's	Indicative Budget 2023/24 £000's	Indicative Budget 2024/25 £000's	Indicative Budget 2025/26 £000's
Directly Managed Costs						
Children & Young People	56,527	56,575	58,990	60,350	61,482	62,613
Social Care & Health	52,825	52,643	57,877	58,685	59,361	60,165
Enterprise	21,816	21,416	23,827	24,206	24,920	25,683
Resources	6,357	6,493	7,023	7,293	7,509	7,732
People & Governance	2,927	3,809	4,078	4,211	4,326	4,445
Chief Executive Management	4,125	2,704	3,046	2,961	3,047	3,136
MonLife	3,951	3,968	4,429	4,676	4,913	5,157
Corporate Costs & Levies	23,414	24,261	26,207	34,112	39,850	45,708
Net Direct Total	171,942	171,870	185,478	196,494	205,408	214,639
Indirectly Managed Costs						
Children & Young People	6,740	6,740	7,519	7,519	7,519	7,519
Social Care & Health	3,939	3,939	3,537	3,537	3,537	3,537
Enterprise	7,783	7,554	8,106	8,106	8,106	8,106
Resources	(5,455)	(6,252)	(5,441)	(5,441)	(5,441)	(5,441)
People & Governance	(2,549)	(1,254)	(1,422)	(1,422)	(1,422)	(1,422)
Chief Executive Management	(283)	(552)	(699)	(699)	(699)	(699)
MonLife	3,082	3,082	2,912	2,912	2,912	2,912
Corporate Costs & Levies	(1,572)	(1,572)	(1,512)	(1,512)	(1,512)	(1,512)
Net Indirect Total	11,684	11,684	13,001	13,001	13,001	13,001
Net Cost of Services	183,626	183,554	198,479	209,495	218,409	227,639
Appropriation Section						
Interest and Investment Income	(134)	(134)	(100)	(100)	(100)	(100)
Interest Payable & Similar Charges	3,736	3,736	3,955	4,205	4,205	4,594
Contributions to/from Earmarked Reserves	(393)	(321)	(306)	(25)	(25)	(25)
Capital Expenditure Financed from Revenue	(3,619)	(3,619)	(3,520)	(3,330)	(3,122)	(3,019)
Charges required under Regulation	(5,280)	(5,280)	(6,285)	(5,653)	(5,397)	(5,307)
Attributable Costs - Fixed Asset Disposal	30	30	0	0	0	0
Amount to be met from government grants and local taxation	177,966	177,966	192,223	204,592	213,969	223,782
Financing Section						
General Government Grants	(69,465)	(69,465)	(77,524)	(80,238)	(82,163)	(83,807)
Non-Domestic Rate Redistribution	(32,018)	(32,018)	(34,753)	(35,970)	(36,833)	(37,570)
Contributions to/(from) General Fund	0	0	0	0	0	0
Council Tax	(76,483)	(76,483)	(79,945)	(82,978)	(86,131)	(89,409)
Shortfall / (Headroom) Budget	(0)	(0)	0	5,406	8,842	12,998

Budget Summary 2022/23

Sheet No:	Appropriation & Financing Service Area	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Original Budget 2022/23 £000's
	Appropriation Section			
CRA1 (a)	Interest and Investment Income	(134)	(134)	(100)
CRA1 (b)	Interest Payable and Similar Charges	3,736	3,736	3,955
CRA1 (c)	Contributions to/from earmarked reserves	(393)	(321)	(306)
CRA1 (d)	Capital Expenditure Financed from Revenue	(3,619)	(3,619)	(3,520)
CRA1 (e)	Charges required under Regulation	(5,280)	(5,280)	(6,285)
CRA1 (f)	Attributable Costs - Fixed Asset Disposal	30	30	0
	Appropriation Section Total	(5,660)	(5,588)	(6,256)
	Financing Section			
CRA2	General Government Grants	(69,465)	(69,465)	(77,524)
CRA2	Non-Domestic Rate Redistribution	(32,018)	(32,018)	(34,753)
CRA2	Council Tax - Monmouthshire County Council	(67,230)	(67,230)	(69,960)
CRA2	Council Tax - Gwent Police & Crime Commissioner Precept	(13,451)	(13,451)	(14,191)
CRA2	Council Tax - Community Councils Precept	(2,954)	(2,954)	(3,158)
CRA2	Council Tax - Reduction Scheme	7,152	7,152	7,363
CRA2	Contributions to/(from) General Fund	0	0	0
	Financing Total	(177,966)	(177,966)	(192,223)
	Total Appropriation and Financing Service Areas	(183,626)	(183,554)	(198,479)

STATEMENT OF SERVICE 2021-26

Sheet No: CRA 1 (a)

Appropriations Section

Interest and Investment Income

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Expenditure	0	0	0	0	0	0
Total Expenditure	0	0	0	0	0	0
Income						
Car Loan Interest	(2)	0	0	0	0	0
Cashflow Management Interest	(132)	(134)	(100)	(100)	(100)	(100)
Total Income	(134)	(134)	(100)	(100)	(100)	(100)
Net Total	(134)	(134)	(100)	(100)	(100)	(100)

Budget Changes 2021/22	(134)	
Virements	0	
Revised Budget 2021/22	(134)	(134)
Variance		34
Approved Budget 2022/23		(100)

STATEMENT OF SERVICE 2021-26

Sheet No: CRA 1 (b)

Appropriations Section

Interest Payable & Similar Charges

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Expenditure</i>						
Interest on External Debt held by MCC	3,695	3,695	3,914	4,164	4,164	4,553
Interest on LMS School Balances	8	8	8	8	8	8
Interest on Vehicle Acquisition Recharge	18	18	18	18	18	18
Interest payable on other balances held	12	12	12	12	12	12
Interest on Charitable Trust Fund Balances	4	4	4	4	4	4
<i>Total Expenditure</i>	3,737	3,737	3,956	4,206	4,206	4,595
<i>Income</i>						
<i>Total Income</i>	(0)	(0)	(0)	(0)	(0)	(0)
Net Total	3,736	3,736	3,955	4,205	4,205	4,594

Budget Changes 2021/22	3,736	
Virements	0	
Revised Budget 2021/22	3,736	3,736
Variance		219
Approved Budget 2022/23		3,955

STATEMENT OF SERVICE 2021-26

Sheet No: CRA 1 (c)

Appropriations Section

Contributions to/from Earmarked Reserves

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Expenditure						
Contributions to Earmarked Reserves						
Elections Reserve	35	35	35	35	35	35
Grass Routes Buses Reserve	5	5	5	5	5	5
Solar Farm Maintenance	23	23	23	23	23	23
Invest to Redesign Reserve	132	132	125	0	0	0
Total Expenditure	195	195	188	63	63	63
Income						
Contributions from Earmarked Reserves						
To Finance Revenue						
Redundancy & Pensions Reserve	(88)	(88)	(88)	(88)	(88)	(88)
Elections Reserve	0	0	(130)	0	0	0
Invest to Redesign Reserve	(32)	(32)	(25)	0	0	0
Priority Investment Reserve	(405)	(205)	(200)	0	0	0
Capital Receipt Generation Reserve	(51)	(51)	(51)	0	0	0
IT Transformation Reserve	(12)	(139)	0	0	0	0
To Finance Capital	0	0	0	0	0	0
Total Income	(588)	(516)	(494)	(88)	(88)	(88)
Net Total	(393)	(321)	(306)	(25)	(25)	(25)

Budget Changes 2021/22	(393)	
Virements	72	
Revised Budget 2021/22	(321)	(321)
Variance		15
Approved Budget 2022/23		(306)

STATEMENT OF SERVICE 2021-26

Sheet No: CRA 1 (d)

Appropriations Section

Capital Expenditure Financed from Revenue

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Expenditure						
To Finance Revenue Capital expenditure financed from revenue	(3,619)	(3,619)	(3,520)	(3,330)	(3,122)	(3,019)
Total Income	(3,619)	(3,619)	(3,520)	(3,330)	(3,122)	(3,019)
Net Total	(3,619)	(3,619)	(3,520)	(3,330)	(3,122)	(3,019)
Budget Changes 2021/22		(3,619)				
Virements		0				
Revised Budget 2021/22		(3,619)	(3,619)			
Variance			99			
Approved Budget 2022/23			(3,520)			

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Sheet No: CRA 1 (e)

Appropriations Section

Charges required under Regulation

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Expenditure</i>						
Amortised Premium on Redeemed Debt	22	22	22	22	22	22
Minimum Revenue Provision	6,382	6,382	6,693	7,325	7,581	7,671
<i>Total Expenditure</i>	6,404	6,404	6,715	7,347	7,603	7,693
<i>Income</i>						
Depreciation Charge Reversal	(11,684)	(11,684)	(13,001)	(13,001)	(13,001)	(13,001)
<i>Total Expenditure</i>	(11,684)	(11,684)	(13,000)	(13,000)	(13,000)	(13,000)
Net Total	(5,280)	(5,280)	(6,285)	(5,653)	(5,397)	(5,307)
Budget Changes 2021/22		(5,280)	(5,280)			
Virements		0				
Revised Budget 2021/22		(5,280)	(5,280)			
Variance			(1,004)			
Approved Budget 2022/23			(6,285)			

STATEMENT OF SERVICE 2021-26

Sheet No: CRA 1 (f)

Appropriations Section

Attributable Costs - Capital Receipts Generation
- Fixed Asset Disposal Costs

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Expenditure						
Attributable Costs Fixed Asset Disposal - direct	30	30	0	0	0	0
Total Expenditure	30	30	0	0	0	0
Net Total	30	30	0	0	0	0
Budget Changes 2021/22		30	30			
Virements		0				
Revised Budget 2021/22		30	30			
Variance			(30)			
Approved Budget 2022/23			0			

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Sheet No: CRA 2

Financing Section

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Income						
General Government Grants						
Revenue Support Grant	(69,465)	(69,465)	(77,524)	(80,238)	(82,163)	(83,807)
	(69,465)	(69,465)	(77,524)	(80,238)	(82,163)	(83,807)
Non-Domestic Rates Redistribution	(32,018)	(32,018)	(34,753)	(35,970)	(36,833)	(37,570)
Council Tax Incl. Precepts						
Monmouthshire County Council	(67,230)	(67,230)	(69,960)	(72,723)	(75,596)	(78,582)
Gwent Police & Crime Commission	(13,451)	(13,451)	(14,191)	(14,752)	(15,334)	(15,940)
Community Councils Precepts	(2,954)	(2,954)	(3,158)	(3,158)	(3,158)	(3,158)
Council Tax Reduction Scheme	7,152	7,152	7,363	7,654	7,957	8,271
Contribution (to) / from the General Fund	0	0	0	0	0	0
Total Income	(177,966)	(177,966)	(192,223)	(199,186)	(205,127)	(210,785)
Net Total	(177,966)	(177,966)	(192,223)	(199,186)	(205,127)	(210,785)
Budget Changes 2021/22		(177,966)				
Virements		0				
Revised Budget 2021/22		(177,966)	(177,966)			
Variance			(14,256)			
Approved Budget 2022/23			(192,223)			

BUDGET 2022/23

SECTION 4

**CHILDREN & YOUNG PEOPLE
SERVICE**

PORTFOLIO

BUDGET 2022/23

INDEX OF SERVICES

Children & Young People Service Portfolio

Standards

CYP 1

Special Support Services, Pupil Support Services, School Improvement Service and Additional Learning Needs.

Resources

CYP 2

Management of the Children & Young People Directorate, School Admissions, finance function for Schools and Health and Safety.

Individual Schools Budgets

CYP 3

The total of the funding delegated to School budgets for Teachers, Teaching Support Assistants, Administrative staff, Supplies and Services and other ancillary running costs.

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Sheet No:	Children & Young People Service	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Original Budget 2022/23 £000's
	Directly Managed Costs			
CYP 1	Standards	8,871	8,872	10,053
CYP 2	Resources	1,167	1,171	1,162
CYP 3	Individual Schools Budgets	46,488	46,531	47,775
	Net Direct Total	56,527	56,575	58,990
	Indirectly Managed Costs			
CYP 1	Standards	229	229	171
CYP 2	Resources	545	545	488
CYP 3	Individual Schools Budgets	5,967	5,967	6,861
	Net Indirect Total	6,740	6,740	7,519
	Total Children & Young People Service Areas	63,267	63,315	66,510

STATEMENT OF SERVICE 2021-26

Service:

CHILDREN & YOUNG PEOPLE SERVICE BUDGET SUMMARY

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	2,220	2,271	3,885	3,840	3,982	4,125
Employee Related Other	441	440	447	447	447	447
Employee Related Savings	0	(0)	(51)	(52)	(53)	(54)
Premises Related	32	32	30	30	30	30
Transport Related	1,401	1,401	1,416	1,416	1,416	1,416
Supplies & Services	2,697	2,696	2,616	2,616	2,616	2,616
Agency & Contracted	56,862	56,862	58,104	59,510	60,501	61,490
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	63,654	63,702	66,448	67,808	68,940	70,071
Grant Income	(5,453)	(5,453)	(5,845)	(5,845)	(5,845)	(5,845)
Discretionary Fees & Charges	(49)	(49)	(50)	(50)	(50)	(50)
Other Income	(1,625)	(1,625)	(1,563)	(1,563)	(1,563)	(1,563)
<i>Total Direct Income</i>	(7,127)	(7,127)	(7,458)	(7,458)	(7,458)	(7,458)
<i>Net Direct Total</i>	56,527	56,575	58,990	60,350	61,482	62,613
<i>Indirectly Managed Costs</i>						
Accommodation Charges	48	48	0	0	0	0
Asset Rentals	5,095	5,095	6,023	6,023	6,023	6,023
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	262	262	262	262	262	262
Internal Insurance Premiums	138	138	134	134	134	134
Support Services Recharges	1,197	1,197	1,100	1,100	1,100	1,100
<i>Total Indirect Expenditure</i>	6,740	6,740	7,519	7,519	7,519	7,519
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	6,740	6,740	7,519	7,519	7,519	7,519
Net Service Total	63,267	63,315	66,510	67,869	69,001	70,132

STATEMENT OF SERVICE 2021-26

CYP 1

Service:

Standards

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	1,593	1,594	1,926	1,903	1,974	2,045
Employee Related Other	28	28	53	53	53	53
Employee Related Savings	0	0	(27)	(28)	(28)	(29)
Premises Related	32	32	30	30	30	30
Transport Related	1,401	1,401	1,416	1,416	1,416	1,416
Supplies & Services	2,217	2,217	2,238	2,238	2,238	2,238
Agency & Contracted	6,607	6,607	7,532	7,532	7,532	7,532
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	11,878	11,879	13,168	13,145	13,215	13,285
Grant Income	(1,841)	(1,841)	(2,114)	(2,114)	(2,114)	(2,114)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(1,166)	(1,166)	(1,001)	(1,001)	(1,001)	(1,001)
<i>Total Direct Income</i>	(3,007)	(3,007)	(3,115)	(3,115)	(3,115)	(3,115)
<i>Net Direct Total</i>	8,871	8,872	10,053	10,030	10,100	10,170
<i>Indirectly Managed Costs</i>						
Accommodation Charges	26	26	0	0	0	0
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	202	202	170	170	170	170
<i>Total Indirect Expenditure</i>	229	229	171	171	171	171
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	229	229	171	171	171	171
Net Service Total	9,100	9,101	10,224	10,201	10,271	10,341
Budget Changes 2021/22						
		9,100				
Virements						
		1				
Revised Budget 2021/22						
		9,101	9,101			
Variance						
			1,123			
Approved Budget 2022/23						
			10,224			

STATEMENT OF SERVICE 2021-26

CYP 2

Service:

RESOURCES

CYP Management, School Admissions, Finance
and Health & safety

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	627	634	732	723	750	777
Employee Related Other	413	412	394	394	394	394
Employee Related Savings	0	(0)	(23)	(24)	(24)	(25)
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	389	388	379	379	379	379
Agency & Contracted	308	308	370	370	370	370
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	1,736	1,741	1,850	1,841	1,868	1,894
Grant Income	(61)	(61)	(76)	(76)	(76)	(76)
Discretionary Fees & Charges	(49)	(49)	(50)	(50)	(50)	(50)
Other Income	(459)	(459)	(562)	(562)	(562)	(562)
<i>Total Direct Income</i>	(569)	(569)	(688)	(688)	(688)	(688)
<i>Net Direct Total</i>	1,167	1,171	1,162	1,153	1,179	1,206
<i>Indirectly Managed Costs</i>						
Accommodation Charges	22	22	0	0	0	0
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	138	138	134	134	134	134
Support Services Recharges	384	384	353	353	353	353
<i>Total Indirect Expenditure</i>	545	545	488	488	488	488
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	545	545	488	488	488	488
Net Service Total	1,712	1,716	1,650	1,641	1,667	1,694

Budget Changes 2021/22	1,712	
Virements	4	
Revised Budget 2021/22	1,716	1,716
Variance		(66)
Approved Budget 2022/23		1,650

STATEMENT OF SERVICE 2021-26

CYP 3

Service:

Individual Schools Budgets

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Directly Managed Costs						
Employee Related Pay	0	43	1,228	1,213	1,258	1,304
Employee Related Other	0	0	0	0	0	0
Employee Related Savings	0	0	0	0	0	0
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	91	91	0	0	0	0
Agency & Contracted	49,948	49,948	50,202	51,608	52,599	53,588
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	50,039	50,082	51,430	52,821	53,857	54,892
Grant Income	(3,551)	(3,551)	(3,655)	(3,655)	(3,655)	(3,655)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
Total Direct Income	(3,551)	(3,551)	(3,655)	(3,655)	(3,655)	(3,655)
Net Direct Total	46,488	46,531	47,775	49,166	50,202	51,237
Indirectly Managed Costs						
Accommodation Charges	0	0	0	0	0	0
Asset Rentals	5,095	5,095	6,023	6,023	6,023	6,023
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	261	261	261	261	261	261
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	611	611	577	577	577	577
Total Indirect Expenditure	5,967	5,967	6,861	6,861	6,861	6,861
Indirect Income	0	0	0	0	0	0
Net Indirect Total	5,967	5,967	6,861	6,861	6,861	6,861
Net Service Total	52,455	52,498	54,636	56,027	57,063	58,098
Budget Changes 2021/22		52,455				
Virements		43				
Revised Budget 2021/22		52,498	52,498			
Variance			2,138			
Approved Budget 2022/23			54,636			

BUDGET 2022/23

SECTION 5

**SOCIAL CARE & HEALTH
SERVICE**

PORTFOLIO

Budget Summary 2022/23

Sheet No:	Social Care & Health Services	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Original Budget 2022/23 £000's
	Directly Managed Costs			
SCH 1	Adult Services	8,341	8,261	9,548
SCH 2	Community Care	24,386	24,342	26,111
SCH 3	Partner	436	436	436
SCH 4	Children's Services	16,147	16,061	17,795
SCH 5	Resources and Performance Management	560	607	659
SCH 6	Commissioning	1,431	1,394	1,418
SCH 7	Public Protection	1,523	1,541	1,910
	Net Direct Total	52,825	52,643	57,877
	Indirectly Managed Costs			
SCH 1	Adult Services	1,291	1,291	1,222
SCH 2	Community Care	1,162	1,162	1,094
SCH 3	Partner	107	107	90
SCH 4	Children's Services	1,167	1,167	1,080
SCH 5	Resources and Performance Management	(560)	(560)	(659)
SCH 6	Commissioning	430	430	390
SCH 7	Public Protection	341	341	320
	Net Indirect Total	3,939	3,939	3,537
	Total Social Care & Health Service Areas	56,764	56,582	61,414

STATEMENT OF SERVICE 2021-26

Service:

SOCIAL CARE & HEALTH SERVICES

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	23,764	23,694	26,331	27,141	27,820	28,626
Employee Related Other	368	348	336	336	336	336
Employee Related Savings	(113)	(113)	(124)	(126)	(129)	(132)
Premises Related	308	321	322	322	322	322
Transport Related	352	359	359	359	359	359
Supplies & Services	2,099	2,017	2,254	2,254	2,254	2,254
Agency & Contracted	35,600	35,770	37,901	37,901	37,901	37,901
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	62,377	62,396	67,379	68,187	68,863	69,667
Grant Income	(4,002)	(4,002)	(3,524)	(3,524)	(3,524)	(3,524)
Discretionary Fees & Charges	(901)	(901)	(920)	(920)	(920)	(920)
Other Income	(4,650)	(4,850)	(5,058)	(5,058)	(5,058)	(5,058)
<i>Total Direct Income</i>	(9,552)	(9,752)	(9,502)	(9,502)	(9,502)	(9,502)
<i>Net Direct Total</i>	52,825	52,643	57,877	58,685	59,361	60,165
<i>Indirectly Managed Costs</i>						
Accommodation Charges	287	287	178	178	178	178
Asset Rentals	308	308	309	309	309	309
Grounds Maintenance	17	17	18	18	18	18
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	69	69	69	69	69	69
Internal Insurance Premiums	14	14	20	20	20	20
Support Services Recharges	3,938	3,938	3,709	3,709	3,709	3,709
<i>Total Indirect Expenditure</i>	4,633	4,633	4,303	4,303	4,303	4,303
Indirect Income Recharges	(694)	(694)	(766)	(766)	(766)	(766)
<i>Net Indirect Total</i>	3,939	3,939	3,537	3,537	3,537	3,537
<i>Net Service Total</i>	56,764	56,582	61,414	62,222	62,898	63,702

STATEMENT OF SERVICE 2021-26

SCH 1

Service: **Adult Services**

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Directly Managed Costs						
Employee Related Pay	8,570	8,495	9,616	9,926	10,174	10,469
Employee Related Other	65	57	55	55	55	55
Employee Related Savings	(30)	(30)	(30)	(31)	(31)	(32)
Premises Related	174	174	174	174	174	174
Transport Related	85	85	85	85	85	85
Supplies & Services	448	448	448	448	448	448
Agency & Contracted	137	139	152	152	152	152
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	9,449	9,368	10,500	10,809	11,056	11,351
Grant Income	(729)	(729)	(563)	(563)	(563)	(563)
Discretionary Fees & Charges	(346)	(346)	(357)	(357)	(357)	(357)
Other Income	(32)	(32)	(32)	(32)	(32)	(32)
Total Direct Income	(1,107)	(1,107)	(952)	(952)	(952)	(952)
Net Direct Total	8,341	8,261	9,548	9,857	10,104	10,399
Indirectly Managed Costs						
Accommodation Charges	6	6	5	5	5	5
Asset Rentals	198	198	204	204	204	204
Grounds Maintenance	17	17	18	18	18	18
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	68	68	68	68	68	68
Internal Insurance Premiums	0	0	9	9	9	9
Support Services Recharges	1,002	1,002	918	918	918	918
Total Indirect Expenditure	1,291	1,291	1,222	1,222	1,222	1,222
Indirect Income Recharges	0	0	0	0	0	0
Net Indirect Total	1,291	1,291	1,222	1,222	1,222	1,222
Net Service Total	9,633	9,552	10,770	11,079	11,326	11,621

Budget Changes 2021/22	9,633	
Virements	(81)	
Revised Budget 2021/22	9,552	9,552
Variance		1,218
Approved Budget 2022/23		10,770

STATEMENT OF SERVICE 2021-26

SCH 2

Service:

Community Care

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Directly Managed Costs						
Employee Related Pay	4,483	4,462	4,728	4,880	5,002	5,147
Employee Related Other	110	92	92	92	92	92
Employee Related Savings	(0)	(0)	0	0	0	0
Premises Related	0	0	0	0	0	0
Transport Related	25	25	25	25	25	25
Supplies & Services	23	23	23	23	23	23
Agency & Contracted	25,820	25,959	27,561	27,561	27,561	27,561
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	30,461	30,561	32,429	32,581	32,703	32,848
Grant Income	(1,785)	(1,785)	(1,784)	(1,784)	(1,784)	(1,784)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(4,291)	(4,434)	(4,534)	(4,534)	(4,534)	(4,534)
Total Direct Income	(6,075)	(6,218)	(6,318)	(6,318)	(6,318)	(6,318)
Net Direct Total	24,386	24,342	26,111	26,263	26,385	26,530
Indirectly Managed Costs						
Accommodation Charges	31	31	30	30	30	30
Asset Rentals	54	54	49	49	49	49
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	1,077	1,077	1,015	1,015	1,015	1,015
Total Indirect Expenditure	1,162	1,162	1,094	1,094	1,094	1,094
Indirect Income Recharges	0	0	0	0	0	0
Net Indirect Total	1,162	1,162	1,094	1,094	1,094	1,094
Net Service Total	25,548	25,505	27,205	27,357	27,479	27,624
Budget Changes 2021/22		25,548				
Virements		(43)				
Revised Budget 2021/22		25,505	25,505			
Variance			1,700			
Approved Budget 2022/23			27,205			

STATEMENT OF SERVICE 2021-26

SCH 3

Service: **Partner**

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Directly Managed Costs						
Employee Related Pay	1,308	1,308	1,366	1,410	1,445	1,487
Employee Related Other	47	47	37	37	37	37
Employee Related Savings	(26)	(26)	(27)	(28)	(28)	(29)
Premises Related	60	60	60	60	60	60
Transport Related	1	1	1	1	1	1
Supplies & Services	112	112	112	112	112	112
Agency & Contracted	62	62	44	44	44	44
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	1,564	1,564	1,593	1,636	1,671	1,712
Grant Income	(1,128)	(1,128)	(1,157)	(1,157)	(1,157)	(1,157)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
Total Direct Income	(1,128)	(1,128)	(1,157)	(1,157)	(1,157)	(1,157)
Net Direct Total	436	436	436	479	514	555
Indirectly Managed Costs						
Accommodation Charges	0	0	0	0	0	0
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	107	107	90	90	90	90
Total Indirect Expenditure	107	107	90	90	90	90
Indirect Income Recharges	0	0	0	0	0	0
Net Indirect Total	107	107	90	90	90	90
Net Service Total	543	543	526	569	604	645

Budget Changes 2021/22	543	
Virements	0	
Revised Budget 2021/22	543	543
Variance		(17)
Approved Budget 2022/23		526

STATEMENT OF SERVICE 2021-26

SCH 4

Service: **Children's Services**

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Directly Managed Costs						
Employee Related Pay	6,422	6,400	7,145	7,375	7,559	7,778
Employee Related Other	116	121	121	121	121	121
Employee Related Savings	0	0	0	0	0	0
Premises Related	72	85	85	85	85	85
Transport Related	6	13	13	13	13	13
Supplies & Services	1,272	1,190	1,428	1,428	1,428	1,428
Agency & Contracted	8,901	8,949	9,468	9,468	9,468	9,468
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	16,787	16,759	18,260	18,490	18,674	18,893
Grant Income	(360)	(360)	(20)	(20)	(20)	(20)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(280)	(337)	(445)	(445)	(445)	(445)
Total Direct Income	(640)	(697)	(465)	(465)	(465)	(465)
Net Direct Total	16,147	16,061	17,795	18,025	18,209	18,428
Indirectly Managed Costs						
Accommodation Charges	152	152	79	79	79	79
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	13	13	10	10	10	10
Support Services Recharges	1,002	1,002	991	991	991	991
Total Indirect Expenditure	1,167	1,167	1,080	1,080	1,080	1,080
Indirect Income Recharges	0	0	0	0	0	0
Net Indirect Total	1,167	1,167	1,080	1,080	1,080	1,080
Net Service Total	17,314	17,229	18,875	19,105	19,289	19,508

Budget Changes 2021/22	17,314	
Virements	(85)	
Revised Budget 2021/22	17,229	17,229
Variance		1,646
Approved Budget 2022/23		18,875

STATEMENT OF SERVICE 2021-26

SCH 5

Service: **Resources & Performance Management**

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	555	603	641	662	678	698
Employee Related Other	1	1	1	1	1	1
Employee Related Savings	(9)	(9)	(11)	(11)	(11)	(12)
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	13	13	13	13	13	13
Agency & Contracted	0	0	15	15	15	15
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	560	607	659	679	696	715
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
<i>Total Direct Income</i>	0	0	0	0	0	0
<i>Net Direct Total</i>	560	607	659	679	696	715
<i>Indirectly Managed Costs</i>						
Accommodation Charges	16	16	0	0	0	0
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	1	1	1	1	1	1
Internal Insurance Premiums	1	1	1	1	1	1
Support Services Recharges	2	2	3	3	3	3
<i>Total Indirect Expenditure</i>	20	20	5	5	5	5
Indirect Income Recharges	(580)	(580)	(664)	(664)	(664)	(664)
<i>Net Indirect Total</i>	(560)	(560)	(659)	(659)	(659)	(659)
Net Service Total	0	47	0	20	37	56

Budget Changes 2021/22	0	
Virements	47	
Revised Budget 2021/22	47	47
Variance		(47)
Approved Budget 2022/23		0

STATEMENT OF SERVICE 2021-26

SCH 6

Service: **Commissioning**

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	452	452	477	492	505	519
Employee Related Other	7	7	7	7	7	7
Employee Related Savings	(9)	(9)	(9)	(9)	(9)	(10)
Premises Related	1	1	1	1	1	1
Transport Related	205	205	205	205	205	205
Supplies & Services	94	94	94	94	94	94
Agency & Contracted	680	643	643	643	643	643
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	1,431	1,394	1,418	1,433	1,445	1,460
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
<i>Total Direct Income</i>	0	0	0	0	0	0
<i>Net Direct Total</i>	1,431	1,394	1,418	1,433	1,445	1,460
<i>Indirectly Managed Costs</i>						
Accommodation Charges	20	20	4	4	4	4
Asset Rentals	55	55	56	56	56	56
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	354	354	330	330	330	330
<i>Total Indirect Expenditure</i>	430	430	390	390	390	390
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	430	430	390	390	390	390
Net Service Total	1,861	1,824	1,808	1,823	1,835	1,850

Budget Changes 2021/22	1,861	
Virements	(37)	
Revised Budget 2021/22	1,824	1,824
Variance		(16)
Approved Budget 2022/23		1,808

STATEMENT OF SERVICE 2021-26

SCH 7

Service:

Public Protection

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	1,973	1,973	2,358	2,397	2,457	2,528
Employee Related Other	23	23	23	23	23	23
Employee Related Savings	(39)	(39)	(47)	(48)	(49)	(50)
Premises Related	2	2	2	2	2	2
Transport Related	30	30	30	30	30	30
Supplies & Services	136	136	136	136	136	136
Agency & Contracted	0	18	18	18	18	18
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	2,125	2,143	2,520	2,558	2,617	2,687
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(555)	(555)	(563)	(563)	(563)	(563)
Other Income	(47)	(47)	(47)	(47)	(47)	(47)
<i>Total Direct Income</i>	(601)	(601)	(610)	(610)	(610)	(610)
<i>Net Direct Total</i>	1,523	1,541	1,910	1,948	2,007	2,077
<i>Indirectly Managed Costs</i>						
Accommodation Charges	62	62	60	60	60	60
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	393	393	362	362	362	362
<i>Total Indirect Expenditure</i>	455	455	422	422	422	422
Indirect Income Recharges	(114)	(114)	(102)	(102)	(102)	(102)
<i>Net Indirect Total</i>	341	341	320	320	320	320
Net Service Total	1,865	1,883	2,230	2,268	2,327	2,397

Budget Changes 2021/22	1,865	
Virements	18	
Revised Budget 2021/22	1,883	1,883
Variance		347
Approved Budget 2022/23		2,230

BUDGET 2022/23

SECTION 6

ENTERPRISE

PORTFOLIO

BUDGET 2022/23

INDEX OF SERVICES

ENTERPRISE PORTFOLIO

Enterprise, Housing & Community Animation

ENT 1

Services Include : Housing & Homelessness, Business Growth & Enterprise, The Borough Theatre, Community & Social Justice, Communications.

Placemaking, Highways & Flooding

ENT 2

Services Include : Planning, Building Control, Local Development Plan, Strategic & Town Centre Regeneration, Highways Development, Road Safety, Flooding & Land Drainage, Car Parking including Enforcement.

Facilities & Fleet

ENT 3

Services Include : Schools Catering, Building Cleaning, Transport Fleet Maintenance, School & Community transport, Vehicle hire facilities for external organisations and community groups.

Neighbourhood Services

ENT 4

Services Include : Waste and recycling collections, Street Cleansing & local Environmental Cleanliness, Grounds Maintenance, Highways Maintenance & Street Lighting.

Budget Summary 2022/23

Sheet No:	Enterprise	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Original Budget 2022/23 £000's
	Directly Managed Costs			
ENT 1	Enterprise & Community Animation	2,454	3,034	3,267
ENT 2	Placemaking, Highways & Flooding	794	787	2,362
ENT 3	Facilities & Fleet	2,642	1,896	6,253
ENT 4	Neighbourhood Services	11,233	11,053	11,944
	Net Direct Total	17,123	16,770	23,827
	Indirectly Managed Costs			
ENT 1	Enterprise & Community Animation	38	85	(20)
ENT 2	Placemaking, Highways & Flooding	2,263	2,263	849
ENT 3	Facilities & Fleet	960	735	1,640
ENT 4	Neighbourhood Services	5,223	5,173	5,637
	Net Indirect Total	8,484	8,256	8,106
	Total Enterprise Service Areas	25,607	25,026	31,933

STATEMENT OF SERVICE 2021-26

Service:

ENTERPRISE SERVICE AREA BUDGET SUMMARY

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	22,345	22,646	25,106	25,495	26,219	26,992
Employee Related Other	491	442	308	308	308	308
Employee Related Savings	(428)	(428)	(493)	(503)	(513)	(523)
Premises Related	1,718	1,664	1,605	1,605	1,605	1,605
Transport Related	12,702	12,614	14,075	14,075	14,075	14,075
Supplies & Services	17,745	17,459	34,895	34,895	34,895	34,895
Agency & Contracted	7,156	7,316	6,640	6,640	6,640	6,640
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	61,731	61,714	82,136	82,515	83,229	83,992
Grant Income	(18,383)	(18,448)	(35,426)	(35,426)	(35,426)	(35,426)
Discretionary Fees & Charges	(11,850)	(11,672)	(12,007)	(12,007)	(12,007)	(12,007)
Other Income	(9,681)	(10,177)	(10,877)	(10,877)	(10,877)	(10,877)
<i>Total Direct Income</i>	(39,914)	(40,298)	(58,309)	(58,309)	(58,309)	(58,309)
<i>Net Direct Total</i>	21,816	21,416	23,827	24,206	24,920	25,683
<i>Indirectly Managed Costs</i>						
Accommodation Charges	255	255	243	243	243	243
Asset Rentals	3,686	3,686	4,495	4,495	4,495	4,495
Grounds Maintenance	397	397	410	410	410	410
Contract Cleaning	29	29	30	30	30	30
Building Maintenance	48	48	48	48	48	48
Internal Insurance Premiums	893	893	819	819	819	819
Support Services Recharges	4,221	4,039	3,891	3,891	3,891	3,891
<i>Total Indirect Expenditure</i>	9,530	9,349	9,936	9,936	9,936	9,936
Indirect Income Recharges	(1,748)	(1,795)	(1,830)	(1,830)	(1,830)	(1,830)
<i>Net Indirect Total</i>	7,783	7,554	8,106	8,106	8,106	8,106
Net Service Total	29,599	28,970	31,933	32,312	33,026	33,788

STATEMENT OF SERVICE 2021-26

ENT 1

Service:

Enterprise, Housing & Community Animation

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Directly Managed Costs						
Employee Related Pay	2,756	3,936	4,181	4,248	4,369	4,498
Employee Related Other	40	46	46	46	46	46
Employee Related Savings	(51)	(69)	(82)	(84)	(85)	(87)
Premises Related	6	674	674	674	674	674
Transport Related	1,524	0	0	0	0	0
Supplies & Services	13,030	1,158	1,158	1,158	1,158	1,158
Agency & Contracted	2,051	2,371	2,371	2,371	2,371	2,371
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	19,356	8,115	8,348	8,413	8,532	8,659
Grant Income	(16,323)	(3,956)	(3,956)	(3,956)	(3,956)	(3,956)
Discretionary Fees & Charges	(351)	(623)	(623)	(623)	(623)	(623)
Other Income	(228)	(503)	(503)	(503)	(503)	(503)
Total Direct Income	(16,902)	(5,081)	(5,081)	(5,081)	(5,081)	(5,081)
Net Direct Total	2,454	3,034	3,267	3,333	3,452	3,579
Indirectly Managed Costs						
Accommodation Charges	46	46	22	22	22	22
Asset Rentals	5	16	22	22	22	22
Grounds Maintenance	1	1	1	1	1	1
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	2	2	2	2	2	2
Internal Insurance Premiums	3	3	4	4	4	4
Support Services Recharges	846	928	848	848	848	848
Total Indirect Expenditure	902	996	899	899	899	899
Indirect Income Recharges	(864)	(911)	(919)	(919)	(919)	(919)
Net Indirect Total	38	85	(20)	(20)	(20)	(20)
Net Service Total	2,493	3,119	3,247	3,312	3,431	3,558

Budget Changes 2021/22	2,493	
Virements	626	
Revised Budget 2021/22	3,119	3,119
Variance		128
Approved Budget 2022/23		3,247

STATEMENT OF SERVICE 2021-26

ENT 2

Service:

Placemaking, Highways & Flooding

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	5,009	4,104	4,353	4,422	4,548	4,682
Employee Related Other	35	22	46	46	46	46
Employee Related Savings	(99)	(80)	(86)	(88)	(89)	(91)
Premises Related	945	277	277	277	277	277
Transport Related	107	1,631	1,631	1,631	1,631	1,631
Supplies & Services	1,104	12,742	29,745	29,745	29,745	29,745
Agency & Contracted	333	220	220	220	220	220
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	7,434	18,916	36,186	36,254	36,378	36,510
Grant Income	(803)	(13,235)	(30,100)	(30,100)	(30,100)	(30,100)
Discretionary Fees & Charges	(3,006)	(2,784)	(2,722)	(2,722)	(2,722)	(2,722)
Other Income	(983)	(1,002)	(1,003)	(1,003)	(1,003)	(1,003)
<i>Total Direct Income</i>	(4,791)	(17,020)	(33,824)	(33,824)	(33,824)	(33,824)
<i>Net Direct Total</i>	2,642	1,896	2,362	2,430	2,554	2,686
<i>Indirectly Managed Costs</i>						
Accommodation Charges	77	127	141	141	141	141
Asset Rentals	47	36	119	119	119	119
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	3	3	0	0	0	0
Support Services Recharges*	832	568	589	589	589	589
<i>Total Indirect Expenditure</i>	960	735	849	849	849	849
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	960	735	849	849	849	849
Net Service Total	3,602	2,631	3,211	3,279	3,403	3,535

Budget Changes 2021/22	3,602	
Virements	(971)	
Revised Budget 2021/22	2,631	2,631
Variance		580
Approved Budget 2022/23		3,211

STATEMENT OF SERVICE 2021-26

ENT 3

Service:

Facilities & Fleet

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	4,310	4,308	4,993	5,069	5,213	5,367
Employee Related Other	(64)	(66)	(68)	(68)	(68)	(68)
Employee Related Savings	(77)	(77)	(99)	(101)	(103)	(105)
Premises Related	154	154	154	154	154	154
Transport Related	6,370	6,370	7,362	7,362	7,362	7,362
Supplies & Services	660	660	780	780	780	780
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	11,352	11,348	13,121	13,196	13,338	13,489
Grant Income	(103)	(103)	(260)	(260)	(260)	(260)
Discretionary Fees & Charges	(1,279)	(1,279)	(1,116)	(1,116)	(1,116)	(1,116)
Other Income	(4,484)	(4,534)	(5,492)	(5,492)	(5,492)	(5,492)
Total Direct Income	(5,865)	(5,915)	(6,868)	(6,868)	(6,868)	(6,868)
Net Direct Total	5,487	5,433	6,253	6,328	6,470	6,622
<i>Indirectly Managed Costs</i>						
Accommodation Charges	20	20	19	19	19	19
Asset Rentals	485	485	670	670	670	670
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	27	27	28	28	28	28
Building Maintenance	32	32	32	32	32	32
Internal Insurance Premiums	448	448	360	360	360	360
Support Services Recharges*	612	612	595	595	595	595
Total Indirect Expenditure	1,623	1,623	1,704	1,704	1,704	1,704
Indirect Income Recharges	(62)	(62)	(64)	(64)	(64)	(64)
Net Indirect Total	1,561	1,561	1,640	1,640	1,640	1,640
Net Service Total	7,048	6,994	7,893	7,968	8,110	8,261
Budget Changes 2021/22		7,048				
Virements		(54)				
Revised Budget 2021/22		6,994	6,994			
Variance			900			
Approved Budget 2022/23			7,893			

STATEMENT OF SERVICE 2021-26

ENT 4

Service:

Neighbourhood Services

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	10,270	10,298	11,580	11,756	12,090	12,447
Employee Related Other	481	440	284	284	284	284
Employee Related Savings	(201)	(201)	(227)	(231)	(236)	(240)
Premises Related	614	560	501	501	501	501
Transport Related	4,702	4,613	5,082	5,082	5,082	5,082
Supplies & Services	2,951	2,899	3,212	3,212	3,212	3,212
Agency & Contracted	4,772	4,725	4,049	4,049	4,049	4,049
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	23,589	23,334	24,481	24,652	24,982	25,333
Grant Income	(1,155)	(1,155)	(1,111)	(1,111)	(1,111)	(1,111)
Discretionary Fees & Charges	(7,215)	(6,987)	(7,547)	(7,547)	(7,547)	(7,547)
Other Income	(3,986)	(4,139)	(3,879)	(3,879)	(3,879)	(3,879)
<i>Total Direct Income</i>	(12,356)	(12,281)	(12,537)	(12,537)	(12,537)	(12,537)
<i>Net Direct Total</i>	11,233	11,053	11,944	12,115	12,445	12,797
<i>Indirectly Managed Costs</i>						
Accommodation Charges	113	63	61	61	61	61
Asset Rentals	3,149	3,149	3,685	3,685	3,685	3,685
Grounds Maintenance	396	396	408	408	408	408
Contract Cleaning	2	2	2	2	2	2
Building Maintenance	15	15	15	15	15	15
Internal Insurance Premiums	439	439	455	455	455	455
Support Services Recharges*	1,931	1,931	1,858	1,858	1,858	1,858
<i>Total Indirect Expenditure</i>	6,045	5,995	6,485	6,485	6,485	6,485
Indirect Income Recharges	(822)	(822)	(847)	(847)	(847)	(847)
<i>Net Indirect Total</i>	5,223	5,173	5,637	5,637	5,637	5,637
<i>Net Service Total</i>	16,456	16,226	17,581	17,753	18,082	18,434
Budget Changes 2021/22		16,456				
Virements		(230)				
Revised Budget 2021/22		16,226	16,226			
Variance			1,355			
Approved Budget 2022/23			17,581			

BUDGET 2022/23

SECTION 7

RESOURCES

PORTFOLIO

BUDGET 2022/23

INDEX OF SERVICES

RESOURCES PORTFOLIO

Finance

RES 1

Services Include : Accountancy Services, Audit, Financial Systems & Payroll, Banking & Cashiering, Creditor Payments & VAT support, Council Tax, Business Rates & Debtors collection, Benefits services.

Information Communication & Technology

RES 2

Services Include : Digital Design & Innovation, Shared Resources Service (SRS) in conjunction with Gwent Police, Torfaen, Newport and Blaenau Gwent Councils.

Commercial, Corporate & Landlord Services

RES 3

Services Include : Estate Management, Commercial Investments & Solar Farm, Industrial Units, Cemeteries, Markets, County Farms, Property Services & Accommodation.

Budget Summary 2022/23

Sheet No:	RESOURCES	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Original Budget 2022/23 £000's
	Directly Managed Costs			
RES1	Finance	2,547	2,866	3,109
RES 2	Information Communication Technology	2,980	2,769	2,738
RES 3	Commercial, Corporate & Landlord Services	831	859	1,176
	Net Direct Total	6,357	6,493	7,023
	Indirectly Managed Costs			
RES1	Finance	(1,345)	(2,177)	(1,758)
RES 2	Information Communication Technology	(2,873)	(2,873)	(2,680)
RES 3	Commercial, Corporate & Landlord Services	(1,237)	(1,202)	(1,003)
	Net Indirect Total	(5,455)	(6,252)	(5,441)
	Total Resources Service Areas	902	241	1,582

STATEMENT OF SERVICE 2021-26

Service:

**RESOURCES
BUDGET SUMMARY**

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	4,976	5,459	5,682	5,955	6,173	6,398
Employee Related Other	57	117	122	122	122	122
Employee Related Savings	(97)	(109)	(114)	(116)	(118)	(121)
Premises Related	2,000	2,000	2,000	2,000	2,000	2,000
Transport Related	369	369	369	369	369	369
Supplies & Services	3,902	3,944	4,053	4,053	4,053	4,053
Agency & Contracted	2,309	2,341	2,294	2,294	2,294	2,294
Transfer Payments	21,761	21,761	21,793	21,793	21,793	21,793
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	35,276	35,882	36,200	36,470	36,685	36,909
Grant Income	(22,304)	(22,304)	(22,304)	(22,304)	(22,304)	(22,304)
Discretionary Fees & Charges	(5,734)	(5,663)	(5,439)	(5,439)	(5,439)	(5,439)
Other Income	(881)	(1,422)	(1,434)	(1,434)	(1,434)	(1,434)
<i>Total Direct Income</i>	(28,919)	(29,389)	(29,177)	(29,177)	(29,177)	(29,177)
<i>Net Direct Total</i>	6,357	6,493	7,023	7,293	7,509	7,732
<i>Indirectly Managed Costs</i>						
Accommodation Charges	168	194	301	301	301	301
Asset Rentals	1,066	1,066	677	677	677	677
Grounds Maintenance	389	389	401	401	401	401
Contract Cleaning	2	2	2	2	2	2
Building Maintenance	46	46	46	46	46	46
Internal Insurance Premiums	512	517	533	533	533	533
Support Services Recharges	2,371	2,480	2,532	2,532	2,532	2,532
<i>Total Indirect Expenditure</i>	4,555	4,695	4,493	4,493	4,493	4,493
Indirect Income Recharges	(10,010)	(10,947)	(9,933)	(9,933)	(9,933)	(9,933)
<i>Net Indirect Total</i>	(5,455)	(6,252)	(5,441)	(5,441)	(5,441)	(5,441)
<i>Net Service Total</i>	902	241	1,582	1,852	2,068	2,291

STATEMENT OF SERVICE 2021-26

RES 1

Service:

Finance

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Directly Managed Costs						
Employee Related Pay	1,793	2,211	2,339	2,451	2,541	2,634
Employee Related Other	85	79	85	85	85	85
Employee Related Savings	(35)	(48)	(47)	(48)	(49)	(50)
Premises Related	132	132	132	132	132	132
Transport Related	7	7	7	7	7	7
Supplies & Services	1,354	1,364	1,444	1,444	1,444	1,444
Agency & Contracted	0	9	5	5	5	5
Transfer Payments	21,761	21,761	21,793	21,793	21,793	21,793
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	25,097	25,515	25,758	25,870	25,958	26,051
Grant Income	(22,304)	(22,304)	(22,304)	(22,304)	(22,304)	(22,304)
Discretionary Fees & Charges	(138)	(148)	(136)	(136)	(136)	(136)
Other Income	(108)	(198)	(210)	(210)	(210)	(210)
Total Direct Income	(22,550)	(22,650)	(22,650)	(22,650)	(22,650)	(22,650)
Net Direct Total	2,547	2,866	3,109	3,220	3,309	3,401
Indirectly Managed Costs						
Accommodation Charges	85	111	0	0	0	0
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	12	17	21	21	21	21
Support Services Recharges*	1,256	1,376	1,334	1,334	1,334	1,334
Total Indirect Expenditure	1,353	1,504	1,355	1,355	1,355	1,355
Indirect Income Recharges	(2,698)	(3,682)	(3,113)	(3,113)	(3,113)	(3,113)
Net Indirect Total	(1,345)	(2,177)	(1,758)	(1,758)	(1,758)	(1,758)
Net Service Total	1,202	689	1,350	1,462	1,550	1,643

Budget Changes 2021/22	1,202	
Virements	(513)	
Revised Budget 2021/22	689	689
Variance		662
Approved Budget 2022/23		1,350

STATEMENT OF SERVICE 2021-26

RES 2

Service:

Information Communication Technology

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	543	724	711	745	772	801
Employee Related Other	12	12	11	11	11	11
Employee Related Savings	(10)	(10)	(14)	(15)	(15)	(15)
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	154	190	219	219	219	219
Agency & Contracted	2,299	2,321	2,279	2,279	2,279	2,279
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	2,997	3,237	3,206	3,240	3,267	3,295
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(17)	(468)	(468)	(468)	(468)	(468)
<i>Total Direct Income</i>	(17)	(468)	(468)	(468)	(468)	(468)
<i>Net Direct Total</i>	2,980	2,769	2,738	2,772	2,799	2,827
<i>Indirectly Managed Costs</i>						
Accommodation Charges	5	5	4	4	4	4
Asset Rentals	766	766	316	316	316	316
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	9	9	9	9
Support Services Recharges*	160	160	146	146	146	146
<i>Total Indirect Expenditure</i>	931	931	476	476	476	476
Indirect Income Recharges	(3,804)	(3,804)	(3,156)	(3,156)	(3,156)	(3,156)
<i>Net Indirect Total</i>	(2,873)	(2,873)	(2,680)	(2,680)	(2,680)	(2,680)
<i>Net Service Total</i>	107	(104)	58	92	119	147
Budget Changes 2021/22		107				
Virements		(211)				
Revised Budget 2021/22		(104)	(104)			
Variance			162			
Approved Budget 2022/23			58			

STATEMENT OF SERVICE 2021-26

RES 3

Service: Commercial, Corporate and Landlord Services

(including Future Monmouthshire)

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	2,640	2,524	2,632	2,758	2,859	2,963
Employee Related Other	(40)	26	26	26	26	26
Employee Related Savings	(52)	(50)	(53)	(54)	(55)	(56)
Premises Related	1,868	1,868	1,868	1,868	1,868	1,868
Transport Related	362	362	362	362	362	362
Supplies & Services	2,395	2,390	2,390	2,390	2,390	2,390
Agency & Contracted	10	10	10	10	10	10
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	7,182	7,130	7,236	7,361	7,460	7,563
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(5,595)	(5,515)	(5,303)	(5,303)	(5,303)	(5,303)
Other Income	(756)	(756)	(756)	(756)	(756)	(756)
<i>Total Direct Income</i>	(6,351)	(6,271)	(6,059)	(6,059)	(6,059)	(6,059)
<i>Net Direct Total</i>	831	859	1,176	1,301	1,401	1,504
<i>Indirectly Managed Costs</i>						
Accommodation Charges	79	79	297	297	297	297
Asset Rentals	300	300	360	360	360	360
Grounds Maintenance	389	389	401	401	401	401
Contract Cleaning	2	2	2	2	2	2
Building Maintenance	46	46	46	46	46	46
Internal Insurance Premiums	499	499	502	502	502	502
Support Services Recharges	955	944	1,053	1,053	1,053	1,053
<i>Total Indirect Expenditure</i>	2,271	2,259	2,662	2,662	2,662	2,662
Indirect Income Recharges	(3,508)	(3,461)	(3,665)	(3,665)	(3,665)	(3,665)
<i>Net Indirect Total</i>	(1,237)	(1,202)	(1,003)	(1,003)	(1,003)	(1,003)
Net Service Total	(407)	(343)	174	299	398	501

Budget Changes 2021/22	(407)	
Virements	64	
Revised Budget 2021/22	(343)	(343)
Variance		517
Approved Budget 2022/23		174

BUDGET 2022/23

SECTION 8

PEOPLE & GOVERNANCE

PORTFOLIO

BUDGET 2022/23

INDEX OF SERVICES

PEOPLE & GOVERNANCE PORTFOLIO

Democratic Services

P&G 1

Services Include : Legal & Land Charges, Democratic Services & Member Support, Elections.

Emergency Planning

P&G 2

Services Include : Emergency Planning.

People

P&G 3

Services Include : People Management & Recruitment Support, Occupational Health, Training Services.

Budget Summary 2022/23

Sheet No:	PEOPLE & GOVERNANCE	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Original Budget 2022/23 £000's
	Directly Managed Costs			
P&G 1	Democratic Services	923	2,342	2,560
P&G 2	Emergency Planning	0	152	158
P&G 3	People	2,004	1,315	1,360
	Net Direct Total	2,927	3,809	4,078
	Indirectly Managed Costs			
P&G 1	Democratic Services	(866)	(502)	(593)
P&G 2	Emergency Planning	0	19	16
P&G 3	People	(1,682)	(772)	(845)
	Net Indirect Total	(2,549)	(1,254)	(1,422)
	Total P&G Service Areas	378	2,555	2,656

STATEMENT OF SERVICE 2021-26

Service:

**PEOPLE & GOVERNANCE
BUDGET SUMMARY**

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	2,970	3,768	4,048	4,182	4,299	4,420
Employee Related Other	98	92	92	92	92	92
Employee Related Savings	(57)	(68)	(78)	(80)	(82)	(83)
Premises Related	0	2	2	2	2	2
Transport Related	0	7	7	7	7	7
Supplies & Services	364	466	466	466	466	466
Agency & Contracted	5	5	5	5	5	5
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	3,381	4,272	4,540	4,673	4,789	4,908
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(138)	(132)	(132)	(132)	(132)	(132)
Other Income	(316)	(330)	(330)	(330)	(330)	(330)
<i>Total Direct Income</i>	(454)	(462)	(462)	(462)	(462)	(462)
<i>Net Direct Total</i>	2,927	3,809	4,078	4,211	4,326	4,445
<i>Indirectly Managed Costs</i>						
Accommodation Charges	84	56	27	27	27	27
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	5	0	0	0	0	0
Support Services Recharges	536	673	592	592	592	592
<i>Total Indirect Expenditure</i>	625	728	619	619	619	619
Indirect Income Recharges	(3,174)	(1,983)	(2,041)	(2,041)	(2,041)	(2,041)
<i>Net Indirect Total</i>	(2,549)	(1,254)	(1,422)	(1,422)	(1,422)	(1,422)
<i>Net Service Total</i>	378	2,555	2,656	2,789	2,904	3,023

STATEMENT OF SERVICE 2021-26

P&G 1

Service:

Democratic Services

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	992	2,381	2,602	2,688	2,763	2,841
Employee Related Other	17	17	17	17	17	17
Employee Related Savings	(20)	(47)	(50)	(51)	(52)	(53)
Premises Related	0	2	2	2	2	2
Transport Related	0	7	7	7	7	7
Supplies & Services	86	208	208	208	208	208
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	1,076	2,566	2,785	2,870	2,944	3,021
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(68)	(72)	(72)	(72)	(72)	(72)
Other Income	(84)	(152)	(152)	(152)	(152)	(152)
Total Direct Income	(153)	(225)	(225)	(225)	(225)	(225)
Net Direct Total	923	2,342	2,560	2,646	2,720	2,796
<i>Indirectly Managed Costs</i>						
Accommodation Charges	25	30	27	27	27	27
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges*	62	422	364	364	364	364
Total Indirect Expenditure	87	451	391	391	391	391
Indirect Income Recharges	(953)	(953)	(984)	(984)	(984)	(984)
Net Indirect Total	(866)	(502)	(593)	(593)	(593)	(593)
Net Service Total	57	1,840	1,968	2,053	2,127	2,204

Budget Changes 2021/22	57	
Virements	1,783	
Revised Budget 2021/22	1,840	1,840
Variance		128
Approved Budget 2022/23		1,968

STATEMENT OF SERVICE 2021-26

P&G 2

Service:

Emergency Planning

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	0	144	150	155	159	163
Employee Related Other	0	4	4	4	4	4
Employee Related Savings	0	(2)	(3)	(3)	(3)	(3)
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	0	3	3	3	3	3
Agency & Contracted	0	5	5	5	5	5
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	0	152	158	163	167	171
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
<i>Total Direct Income</i>	0	0	0	0	0	0
<i>Net Direct Total</i>	0	152	158	163	167	171
<i>Indirectly Managed Costs</i>						
Accommodation Charges	0	0	0	0	0	0
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges*	0	19	16	16	16	16
<i>Total Indirect Expenditure</i>	0	19	16	16	16	16
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	0	19	16	16	16	16
Net Service Total	0	171	174	178	183	187
Budget Changes 2021/22		0				
Virements		171				
Revised Budget 2021/22		171	171			
Variance			2			
Approved Budget 2022/23			174			

STATEMENT OF SERVICE 2021-26

P&G 3

Service:

PEOPLE

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	1,978	1,244	1,297	1,340	1,377	1,416
Employee Related Other	82	72	72	72	72	72
Employee Related Savings	(37)	(18)	(26)	(26)	(27)	(28)
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	278	255	255	255	255	255
Agency & Contracted	5	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	2,305	1,553	1,598	1,640	1,677	1,716
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(70)	(60)	(60)	(60)	(60)	(60)
Other Income	(231)	(178)	(178)	(178)	(178)	(178)
<i>Total Direct Income</i>	(301)	(238)	(238)	(238)	(238)	(238)
<i>Net Direct Total</i>	2,004	1,315	1,360	1,403	1,440	1,478
<i>Indirectly Managed Costs</i>						
Accommodation Charges	60	26	0	0	0	0
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	5	0	0	0	0	0
Support Services Recharges*	474	232	212	212	212	212
<i>Total Indirect Expenditure</i>	539	258	212	212	212	212
Indirect Income Recharges	(2,221)	(1,030)	(1,057)	(1,057)	(1,057)	(1,057)
<i>Net Indirect Total</i>	(1,682)	(772)	(845)	(845)	(845)	(845)
Net Service Total	321	544	515	557	594	632
Budget Changes 2021/22		321				
Virements		222				
Revised Budget 2021/22		544	544			
Variance			(29)			
Approved Budget 2022/23			515			

BUDGET 2022/23

SECTION 8

CHIEF EXECUTIVE MANAGEMENT

PORTFOLIO

BUDGET 2022/23

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CHIEF EXECUTIVE MANAGEMENT Services Portfolio

Policy, Scrutiny & Customer Service

CEO 1

Services Include : Service Improvement, Welsh Language and Equalities, Community Safety and Policy, Community Education, Libraries & Community Hubs, Customer Care & Contact Centre.

Budget Summary 2021/22

Sheet No:	Chief Executive Management	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Original Budget 2022/23 £000's
	Directly Managed Costs			
CEO 1	Policy, Scrutiny & Customer Service	4,125	2,704	3,046
	Net Direct Total	4,125	2,704	3,046
	Indirectly Managed Costs			
CEO 1	Policy, Scrutiny & Customer Service	(283)	(552)	(699)
	Net Indirect Total	(283)	(552)	(699)
	Total Chief Executive Management	3,842	2,152	2,347

STATEMENT OF SERVICE 2021-26

Service:

CHIEF EXECUTIVE MANAGEMENT

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	3,711	2,717	2,897	2,813	2,900	2,991
Employee Related Other	19	6	6	6	6	6
Employee Related Savings	(74)	(51)	(57)	(58)	(59)	(60)
Premises Related	113	111	111	111	111	111
Transport Related	13	7	7	7	7	7
Supplies & Services	692	626	756	756	756	756
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	4,475	3,415	3,721	3,635	3,721	3,811
Grant Income	(169)	(276)	(274)	(274)	(274)	(274)
Discretionary Fees & Charges	(139)	(135)	(100)	(100)	(100)	(100)
Other Income	(42)	(301)	(300)	(300)	(300)	(300)
<i>Total Direct Income</i>	(350)	(711)	(674)	(674)	(674)	(674)
<i>Net Direct Total</i>	4,125	2,704	3,046	2,961	3,047	3,136
<i>Indirectly Managed Costs</i>						
Accommodation Charges	106	109	100	100	100	100
Asset Rentals	184	184	171	171	171	171
Grounds Maintenance	4	4	4	4	4	4
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	77	77	77	77	77	77
Internal Insurance Premiums	1	1	1	1	1	1
Support Services Recharges	1,171	1,107	1,032	1,032	1,032	1,032
<i>Total Indirect Expenditure</i>	1,543	1,481	1,385	1,385	1,385	1,385
Indirect Income Recharges	(1,826)	(2,033)	(2,084)	(2,084)	(2,084)	(2,084)
<i>Net Indirect Total</i>	(283)	(552)	(699)	(699)	(699)	(699)
Net Service Total	3,842	2,152	2,347	2,262	2,348	2,437

STATEMENT OF SERVICE 2021-26

CEO 1

Service:

Policy, Scrutiny & Customer Service

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	3,711	2,717	2,897	2,813	2,900	2,991
Employee Related Other	19	6	6	6	6	6
Employee Related Savings	(74)	(51)	(57)	(58)	(59)	(60)
Premises Related	113	111	111	111	111	111
Transport Related	13	7	7	7	7	7
Supplies & Services	692	626	756	756	756	756
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	4,475	3,415	3,721	3,635	3,721	3,811
Grant Income	(169)	(276)	(274)	(274)	(274)	(274)
Discretionary Fees & Charges	(139)	(135)	(100)	(100)	(100)	(100)
Other Income	(42)	(301)	(300)	(300)	(300)	(300)
<i>Total Direct Income</i>	(350)	(711)	(674)	(674)	(674)	(674)
<i>Net Direct Total</i>	4,125	2,704	3,046	2,961	3,047	3,136
<i>Indirectly Managed Costs</i>						
Accommodation Charges	106	109	100	100	100	100
Asset Rentals	184	184	171	171	171	171
Grounds Maintenance	4	4	4	4	4	4
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	77	77	77	77	77	77
Internal Insurance Premiums	1	1	1	1	1	1
Support Services Recharges	1,171	1,107	1,032	1,032	1,032	1,032
<i>Total Indirect Expenditure</i>	1,543	1,481	1,385	1,385	1,385	1,385
Indirect Income Recharges	(1,826)	(2,033)	(2,084)	(2,084)	(2,084)	(2,084)
<i>Net Indirect Total</i>	(283)	(552)	(699)	(699)	(699)	(699)
Net Service Total	3,842	2,152	2,347	2,262	2,348	2,437

Budget Changes 2021/22	3,842	
Virements	(1,689)	
Revised Budget 2021/22	2,152	2,152
Variance		194
Approved Budget 2022/23		2,347

BUDGET 2022/23

SECTION 9

MonLife

PORTFOLIO

BUDGET 2022/23

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MONLIFE

Services Portfolio

Leisure Youth & Outdoor Adventure

MON 1

Leisure Services

Providing leisure services from 4 sites across Monmouthshire, all sites provide facilities and activities that are designed to enhance the quality of people's lives and improve the health and wellbeing of our communities. There also needs to be a key focus on income generation to maximise opportunities and grow the business to re-invest in facilities and services that are fit for future generations.

Youth Services

Providing a range of informal and non-formal learning opportunities through a range of projects and provisions to support and enable young people aged 11-25 to develop holistically, facilitating their personal, social and educational development for them to reach their full potential.

Sports Development

Providing a range of sport and physical activity opportunities across education, leisure and community provision. Our focus is to increase physical, emotional and mental wellbeing through our targeted and open access provision. Using sport as the hook this enables positive engagement with children, and families, right across Monmouthshire for all demographics.

Active Travel

Providing the infrastructure, insight and motivation to provide sustainable travel for walking and cycling across Monmouthshire, increasing modal shift. Engagement with key services and stakeholders, both internally and externally to Monmouthshire, enables us to have a clear picture for developing future sustainable transport opportunities.

Outdoor Adventure

Our Gilwern outdoor activities centre provides high quality, cost efficient outdoor education and adventure activities across South East Wales and beyond offering residential and day visits for business, school, college, youth and adult groups, Teacher training, CPD, technical skills courses and specialist outdoor services. Maximising the capacity uptake of all facilities is also a key driver moving forwards.

Play

To secure sufficient play opportunities for children, so far as reasonably practicable, as set out in the Play Sufficiency Assessment including inclusive play opportunities to help deliver the social justice strategy to address inequalities and contribute to developing child friendly communities.

Countryside & Culture

MON 2

Countryside

To recognise the economic, social and heritage value of our public rights of way network and countryside sites as an important investment in the future for residents and visitors. To maintain and improve local rights of way and countryside sites in order to promote and encourage their use and enjoyment for their physical and mental well-being of and visitors. To sustain the quality and diversity of Monmouthshire's countryside and to promote responsible countryside access for all.

Green Infrastructure

To maintain and increase the resilience of our ecosystems by increasing scale and extent, connectivity, condition, diversity, and ability of ecosystems to adapt. To protect and enhance the resilience of our natural and local environments through enhancing green infrastructure supporting sustainable growth, improving quality of life and place, delivering ecosystem services and tackling climate change. Contributes to the potential of the natural & built environment and delivers the Biodiversity & Ecosystems Resilience Forward Plan and Local Development Plan.

Attractions, Heritage, Museums & Arts

To capitalise on our amazing sites, stories, collections and people to enhance the vibrancy of Monmouthshire and promote a deeply rooted sense of place. To enrich people's lives by creating engaging and inspiring heritage experiences across our county, bringing heritage, collections, arts and culture alive with our communities and visitors.

We will achieve this by

- **building a future focused, resilient business model which is competitive and an exemplar of sustainability;**
- **providing a framework to encourage county-wide engaging, quality, impressive and inter-connected experiences which inspire passion, learning and exploration of the wider landscape, bringing our heritage to life;**
- **engaging a wide range of audiences, making the heritage physically and intellectually accessible for everyone**
- **ensuring co-production by staff, volunteers and the wider community so that the stories which are presented, together with their significance, is understood by all and generates a real sense of pride and wellbeing.**

Destination Management

To lead on the renewal of the county's Destination Management Plan and Partnership to grow tourism for the benefit of Monmouthshire and reflect a more balanced economic / social model based around mutual serving of resident, visitor and community needs.

Learning

To deliver a high-quality learning service that is relevant to the needs and requirements of our audiences and which maximises the opportunities presented through MonLife's services.

Finance & Business Development

MON 3

Provides business support to all services within MonLife to improve the outcomes for residents, visitors and workers in Monmouthshire.

Volunteering

To provide quality volunteering opportunities across MonLife services through appropriate matching of volunteers and opportunities. To increase awareness of the benefits and value of volunteering and community to both individuals and the organisation. We will work with partner organisations and other groups, such as friends and local ways groups, to develop and assist their management of other volunteering opportunities that can work alongside MonLife Service Areas.

Budget Summary 2022/23

Sheet No:	MONLIFE	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Original Budget 2022/23 £000's
	Directly Managed Costs			
MON 1	Leisure Youth & Outdoor Adventure	1,422	1,422	1,565
0	0	1,735	1,758	1,887
0	Sports Development	794	787	978
	Net Direct Total	3,951	3,968	4,429
	Indirectly Managed Costs			
MON 1	Leisure Youth & Outdoor Adventure	433	433	411
0	0	386	386	361
0	Sports Development	2,263	2,263	2,141
	Net Indirect Total	3,082	3,082	2,912
	Total MonLife Service Areas	7,033	7,049	7,342

STATEMENT OF SERVICE 2021-26

Service:

CHIEF EXECUTIVE MANAGEMENT

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	7,337	7,489	7,874	8,124	8,363	8,610
Employee Related Other	29	26	26	26	26	26
Employee Related Savings	(145)	(146)	(155)	(158)	(161)	(165)
Premises Related	880	876	876	876	876	876
Transport Related	97	91	91	91	91	91
Supplies & Services	1,271	1,281	1,330	1,330	1,330	1,330
Agency & Contracted	131	134	134	134	134	134
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	9,599	9,752	10,176	10,423	10,659	10,903
Grant Income	(1,091)	(1,057)	(1,038)	(1,038)	(1,038)	(1,038)
Discretionary Fees & Charges	(4,555)	(4,726)	(4,706)	(4,706)	(4,706)	(4,706)
Other Income	(3)	(3)	(3)	(3)	(3)	(3)
<i>Total Direct Income</i>	(5,648)	(5,785)	(5,746)	(5,746)	(5,746)	(5,746)
<i>Net Direct Total</i>	3,951	3,968	4,429	4,676	4,913	5,157
<i>Indirectly Managed Costs</i>						
Accommodation Charges	30	30	24	24	24	24
Asset Rentals	1,346	1,346	1,325	1,325	1,325	1,325
Grounds Maintenance	14	14	14	14	14	14
Contract Cleaning	31	31	32	32	32	32
Building Maintenance	212	212	212	212	212	212
Internal Insurance Premiums	15	15	6	6	6	6
Support Services Recharges	1,435	1,435	1,300	1,300	1,300	1,300
<i>Total Indirect Expenditure</i>	3,082	3,082	2,912	2,912	2,912	2,912
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	3,082	3,082	2,912	2,912	2,912	2,912
Net Service Total	7,033	7,049	7,342	7,589	7,825	8,069

STATEMENT OF SERVICE 2021-26

MON 1

Service: **Leisure Youth & Outdoor Adventure**

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	4,593	4,700	4,880	5,034	5,183	5,336
Employee Related Other	16	15	15	15	15	15
Employee Related Savings	(90)	(91)	(98)	(100)	(102)	(104)
Premises Related	662	657	657	657	657	657
Transport Related	56	51	51	51	51	51
Supplies & Services	537	567	567	567	567	567
Agency & Contracted	3	3	3	3	3	3
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	5,776	5,903	6,075	6,228	6,375	6,526
Grant Income	(874)	(943)	(924)	(924)	(924)	(924)
Discretionary Fees & Charges	(4,108)	(4,173)	(4,173)	(4,173)	(4,173)	(4,173)
Other Income	0	0	0	0	0	0
<i>Total Direct Income</i>	(4,982)	(5,116)	(5,097)	(5,097)	(5,097)	(5,097)
<i>Net Direct Total</i>	794	787	978	1,131	1,278	1,429
<i>Indirectly Managed Costs</i>						
Accommodation Charges	0	0	0	0	0	0
Asset Rentals	1,314	1,314	1,258	1,258	1,258	1,258
Grounds Maintenance	5	5	6	6	6	6
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	161	161	161	161	161	161
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	782	782	717	717	717	717
<i>Total Indirect Expenditure</i>	2,263	2,263	2,141	2,141	2,141	2,141
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	2,263	2,263	2,141	2,141	2,141	2,141
Net Service Total	3,057	3,050	3,119	3,272	3,418	3,569

Budget Changes 2021/22	3,057	
Virements	(6)	
Revised Budget 2021/22	3,050	3,050
Variance		69
Approved Budget 2022/23		3,119

STATEMENT OF SERVICE 2021-26

MON 2

Service:

Countryside & Culture

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	1,321	1,321	1,464	1,510	1,555	1,601
Employee Related Other	4	4	4	4	4	4
Employee Related Savings	(26)	(26)	(27)	(27)	(28)	(29)
Premises Related	69	69	69	69	69	69
Transport Related	25	25	25	25	25	25
Supplies & Services	164	164	164	164	164	164
Agency & Contracted	123	126	126	126	126	126
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	1,679	1,682	1,824	1,870	1,914	1,960
Grant Income	(174)	(71)	(71)	(71)	(71)	(71)
Discretionary Fees & Charges	(82)	(188)	(188)	(188)	(188)	(188)
Other Income	0	0	0	0	0	0
<i>Total Direct Income</i>	(256)	(259)	(259)	(259)	(259)	(259)
<i>Net Direct Total</i>	1,422	1,422	1,565	1,611	1,655	1,700
<i>Indirectly Managed Costs</i>						
Accommodation Charges	30	30	24	24	24	24
Asset Rentals	25	25	50	50	50	50
Grounds Maintenance	6	6	6	6	6	6
Contract Cleaning	20	20	20	20	20	20
Building Maintenance	10	10	10	10	10	10
Internal Insurance Premiums	11	11	6	6	6	6
Support Services Recharges	332	332	295	295	295	295
<i>Total Indirect Expenditure</i>	433	433	411	411	411	411
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	433	433	411	411	411	411
Net Service Total	1,856	1,855	1,975	2,021	2,065	2,111

Budget Changes 2021/22	1,856	
Virements	(0)	
Revised Budget 2021/22	1,855	1,855
Variance		120
Approved Budget 2022/23		1,975

STATEMENT OF SERVICE 2021-26

MON 3

Service: **Finance & Business Development**

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	1,423	1,468	1,530	1,579	1,625	1,673
Employee Related Other	8	7	7	7	7	7
Employee Related Savings	(28)	(28)	(31)	(31)	(32)	(32)
Premises Related	150	150	150	150	150	150
Transport Related	16	16	15	15	15	15
Supplies & Services	571	551	600	600	600	600
Agency & Contracted	6	6	6	6	6	6
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	2,145	2,168	2,276	2,324	2,370	2,418
Grant Income	(42)	(42)	(42)	(42)	(42)	(42)
Discretionary Fees & Charges	(365)	(365)	(345)	(345)	(345)	(345)
Other Income	(3)	(3)	(3)	(3)	(3)	(3)
<i>Total Direct Income</i>	(410)	(410)	(390)	(390)	(390)	(390)
<i>Net Direct Total</i>	1,735	1,758	1,887	1,935	1,980	2,028
<i>Indirectly Managed Costs</i>						
Accommodation Charges	0	0	0	0	0	0
Asset Rentals	6	6	18	18	18	18
Grounds Maintenance	2	2	2	2	2	2
Contract Cleaning	12	12	12	12	12	12
Building Maintenance	41	41	41	41	41	41
Internal Insurance Premiums	3	3	0	0	0	0
Support Services Recharges	321	321	288	288	288	288
<i>Total Indirect Expenditure</i>	386	386	361	361	361	361
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	386	386	361	361	361	361
Net Service Total	2,120	2,144	2,248	2,296	2,342	2,389
Budget Changes 2021/22		2,120				
Virements		23				
Revised Budget 2021/22		2,144	2,144			
Variance			104			
Approved Budget 2022/23			2,248			

BUDGET 2022/23

SECTION 10

CORPORATE COSTS & LEVIES

PORTFOLIO

BUDGET 2022/23

INDEX OF SERVICES

Corporate Costs & Levies Portfolio

Corporate Management (CM)

COL 1

Provide for a range of financial services supporting the council, including External Audit Fees, Bank Charges, Corporate Management Costs and Statutory duties.

Non Distributed Costs (NDC)

COL 2

Provision for past service costs, curtailments, settlements and the share of unused long term unrealisable assets

Precepts & Levies

COL 3

Community Council and Gwent Police Precepts, Levies for the Fire Service, Coroner, Drainage Boards and Gwent Archives Service

Internal Insurance Account

COL 4

Insurance provision for the County and Council

Budget Summary 2022/23

Sheet No:	Corporate Costs & Levies Service Area	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Original Budget 2022/23 £000's
	Directly Managed Costs			
COL 1	Corporate Management (CM)	(498)	326	1,252
COL 2	Non Distributed Costs (NDC)	643	643	651
COL 3	Precepts & Levies	21,691	21,691	22,686
COL 4	Internal Insurance Account	1,578	1,601	1,619
	Net Direct Total	23,414	24,261	26,207
	Indirectly Managed Costs			
COL 1	Corporate Management (CM)	0	0	0
COL 2	Non Distributed Costs (NDC)	0	0	0
COL 3	Precepts & Levies	0	0	0
COL 4	Internal Insurance Account	(1,572)	(1,572)	(1,512)
	Net Indirect Total	(1,572)	(1,572)	(1,512)
	Total Corporate Costs & Levies Service Areas	21,842	22,689	24,696

STATEMENT OF SERVICE 2021-26

Service:

CORPORATE SUMMARY

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Directly Managed Costs						
Strategic Initiatives	-	0	111	829	792	753
External Audit Fees	330	330	330	330	330	330
Living Wage Allowance	164	61	1,027	0	0	0
Estate Accommodation Costs	-	0	446	0	0	0
Treasury & Bank Charges	93	93	93	93	93	93
Digital investment & Procurement SLA	508	1	0	0	0	0
Unallocated Contingency MTFP	-	0	0	7,142	12,142	17,142
Other Expenditure	8	8	8	8	8	8
Retirement Pensions: Ex GCC/MBC	370	370	370	370	370	370
Pensions Recurring (Enhancements)	268	268	276	241	150	150
Pension Administration Fees	5	5	5	5	5	5
Precepts & levies	21,691	21,691	22,686	23,473	24,289	25,136
Internal Insurance Account	1,582	1,605	1,623	1,672	1,722	1,772
Total Direct Expenditure	25,017	24,432	26,974	34,162	39,900	45,758
Capitalisation Directive	(1,508)	(75)	(442)	0	0	0
R&R Fund Reimbursements	0	0	0	0	0	0
Crematorium Dividend	(92)	(92)	(46)	(46)	(46)	(46)
External Insurance Premium Recharges	(4)	(4)	(4)	(4)	(4)	(4)
Other Income	0	0	(275)	0	0	0
Total Direct Income	(1,604)	(171)	(767)	(50)	(50)	(50)
Net Direct Total	23,414	24,261	26,207	34,112	39,850	45,708
Indirectly Managed Costs						
Accommodation Charges	4	4	0	0	0	0
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	1	1	1	1	1	1
Total Indirect Expenditure	5	5	1	1	1	1
Indirect Income Recharges	(1,578)	(1,578)	(1,513)	(1,513)	(1,513)	(1,513)
Net Indirect Total	(1,572)	(1,572)	(1,512)	(1,512)	(1,512)	(1,512)
Net Service Total	21,842	22,689	24,696	32,601	38,339	44,197
Budget Changes 2021/22		21,842				
Virements		847				
Revised Budget 2021/22		22,689	22,689			
Variance			2,007			
Approved Budget 2022/23			24,696			

STATEMENT OF SERVICE 2021-26

COL 1

Service:

Corporate Management

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Directly Managed Costs</i>						
Strategic Initiatives	0	0	111	829	792	753
External Audit Fees	330	330	330	330	330	330
Living Wage Allowance	164	61	1,027	0	0	0
Estate Accommodation Costs	0	0	446	0	0	0
Treasury & Bank Charges	93	93	93	93	93	93
Digital investment & Procurement SLA	508	1	0	0	0	0
Unallocated Contingency MTFP	0	0	0	7,142	12,142	17,142
Other Expenditure	8	8	8	8	8	8
<i>Total Direct Expenditure</i>	1,102	492	2,015	8,402	13,365	18,326
Capitalisation Directive	(1,508)	(75)	(442)	0	0	0
R&R Fund Reimbursements	0	0	0	0	0	0
Crematorium Dividend	(92)	(92)	(46)	(46)	(46)	(46)
Other Income	0	0	(275)	0	0	0
<i>Total Direct Income</i>	(1,600)	(167)	(763)	(46)	(46)	(46)
<i>Net Direct Total</i>	(498)	326	1,252	8,356	13,319	18,280
<i>Indirectly Managed Costs</i>						
Accommodation Charges	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	0	0	0	0	0	0
<i>Total Indirect Expenditure</i>	0	0	0	0	0	0
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	0	0	0	0	0	0
Net Service Total	(498)	326	1,252	8,356	13,319	18,280

Budget Changes 2021/22	-	498	
Virements		823	
Revised Budget 2021/22		326	326
Variance			926
Approved Budget 2022/23			1,252

STATEMENT OF SERVICE 2021-26

COL 2

Service: **Non-Distributed Costs**

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Directly Managed Costs						
Retirement Pensions: Ex GCC/MBC	370	370	370	370	370	370
Pensions Recurring (Enhancements)	268	268	276	241	150	150
Pension Administration Fees	5	5	5	5	5	5
Total Direct Expenditure	643	643	651	616	525	525
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
Total Direct Income	0	0	0	0	0	0
Net Direct Total	643	643	651	616	525	525
Indirectly Managed Costs						
Accommodation Charges	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	0	0	0	0	0	0
Total Indirect Expenditure	0	0	0	0	0	0
Indirect Income Recharges	0	0	0	0	0	0
Net Indirect Total	0	0	0	0	0	0
Net Service Total	643	643	651	616	525	525

Budget Changes 2021/22	643	
Virements	0	
Revised Budget 2021/22	643	643
Variance		8
Approved Budget 2022/23		651

STATEMENT OF SERVICE 2021-26

COL 3

Service:

Precepts and Levies

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
<i>Precepts & Levies</i>						
South Wales Fire Authority Levy	4,760	4,760	4,760	4,948	5,144	5,347
Joint Services: Coroner Service	147	147	171	195	219	243
Gwent Archives Levy	182	182	196	210	224	238
Internal Drainage Board Levies	94	94	94	94	94	94
Brecon Beacons National Park	103	103	116	116	116	116
Community Council Precepts	2,954	2,954	3,158	3,158	3,158	3,158
Gwent Police & Crime Commissioner Precept	13,451	13,451	14,191	14,752	15,334	15,940
<i>Total Direct Expenditure</i>	21,691	21,691	22,686	23,473	24,289	25,136
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
<i>Total Direct Income</i>	0	0	0	0	0	0
<i>Net Direct Total</i>	21,691	21,691	22,686	23,473	24,289	25,136
<i>Indirectly Managed Costs</i>						
Accommodation Charges	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	0	0	0	0	0	0
<i>Total Indirect Expenditure</i>	0	0	0	0	0	0
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	0	0	0	0	0	0
Net Service Total	21,691	21,691	22,686	23,473	24,289	25,136
Budget Changes 2021/22		21,691				
Virements		0				
Revised Budget 2021/22		21,691	21,691			
Variance			995			
Approved Budget 2022/23			22,686			

STATEMENT OF SERVICE 2021-26

COL 4

Service: **Internal Insurance Account**

Revenue Cost Plan:

	Original Budget 2021/22 £000's	Revised Budget 2021/22 £000's	Year 1 Budget 2022/23 £000's	Year 2 Budget 2023/24 £000's	Year 3 Budget 2024/25 £000's	Year 4 Budget 2025/26 £000's
Directly Managed Costs						
Insurance Premium	1,073	1,096	1,105	1,154	1,204	1,254
Self Insured Cost Estimate	370	370	370	370	370	370
Employee Related Expenditure	96	96	103	103	103	103
Other Expenditure	13	13	13	13	13	13
Professional Fees	30	30	33	33	33	33
Leasehold Flats Policy Payment	0	0	0	0	0	0
Total Direct Expenditure	1,582	1,605	1,623	1,672	1,722	1,772
Grant Income	0	0	0	0	0	0
External Insurance Premium Recharges	(4)	(4)	(4)	(4)	(4)	(4)
Total Direct Income	(4)	(4)	(4)	(4)	(4)	(4)
Net Direct Total	1,578	1,601	1,619	1,668	1,718	1,768
Indirectly Managed Costs						
Accommodation Charges	4	4	0	0	0	0
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	1	1	1	1	1	1
Total Indirect Expenditure	5	5	1	1	1	1
Indirect Income Recharges	(1,578)	(1,578)	(1,513)	(1,513)	(1,513)	(1,513)
Net Indirect Total	(1,572)	(1,572)	(1,512)	(1,512)	(1,512)	(1,512)
Net Service Total	5	29	107	156	206	256
Budget Changes 2021/22		5				
Virements		24				
Revised Budget 2021/22		29	29			
Variance			78			
Approved Budget 2022/23			107			