



monmouthshire
sir fynywy

MONMOUTHSHIRE COUNTY COUNCIL

BUDGET BOOK 2021/22

BUDGET 2021/22

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BUDGET 2021/22

SECTION 1

EXPLANATORY
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EXPLANATORY NOTES

Introduction

The budget is presented in accordance with the internal structure that mirrors the directorate structure set by Cabinet.

Within each portfolio within the budget book, the directorate budgets are split by division, the budgetary control for which rests initially with the respective Head of Service but ultimately with the respective Chief Officer.

The directorate budgets and their respective statements of service have been structured around the Service Code of Practice (SERCOP).

Further corporate portfolios are required by statute. These reside under the control of the Section 151 Officer of the Authority (Head of Finance - Strategic Leadership Team).

Standard Subjective Headings

The main items included in each standard subjective heading within revenue cost sections of the statements of service are as follows:

Employee Related

This group includes the cost of employee expenses, both direct and indirect, to the authority.

- Direct employee expenses - salaries, wages, national insurance and superannuation for all employees whether permanent or temporary
- Indirect employee expenses
- Contributions to employee-related provisions

Premises Related

This group includes expenses directly related to the running of premises and land:

- Repairs, alterations and maintenance of buildings
- Energy costs
- Rents
- Rates
- Water services
- Fixtures and fittings
- Apportionment of expenses of operational buildings
- Cleaning and domestic supplies
- Grounds maintenance costs
- Premises insurance
- Contributions to premises-related provisions

Standard Subjective Headings (continued)

Transport Related

This group includes all costs associated with the provision, hire or use of transport, including travelling allowances and home to school transport.

- Direct transport costs
- Recharges
- Contract hire and operating leases
- Public transport
- Transport insurance
- Contributions to transport-related provisions

Supplies and Services

This group includes all direct supplies and service expenses to the authority:

- Equipment, furniture and materials
- Catering
- Clothes, uniform and laundry
- Printing, stationery and general office expenses
- Services
- Communications and computing
- Expenses
- Grant Payments and subscriptions
- Private Finance Initiative and Public Private Partnership schemes
- Contributions to provisions

Agency & Contracted

Agency or contracted payments are payments to an external provider or an internal service delivery unit defined as a trading operation which is operating independently, in return for the provision of a service or a subdivision of service.

Where a service being paid relates to the type of expenditure, for example building repairs, cleaning or catering for clients, then the payment is recorded under the appropriate standard grouping for that type of expenditure. For example, Premises-Related Expenditure (repairs or cleaning) or Supplies and Services (catering).

This group includes all agency and contracted payments to:

- Independent units within the Council
- Joint authorities
- Other local authorities
- Health authorities
- Government departments
- Voluntary associations
- Other establishments
- Private contractors
- Other agencies

Standard Subjective Headings (continued)

Transfer Payments and the Individual Schools Budget

Transfer payments include the cost of payments to individuals for which no goods or services are received in return by the local authority. The individual schools budget relates to delegated budgets passed to schools.

This group includes transfer payments to individuals such as:

- School children and students
- Social services clients
- Housing benefits

Capital Financing

This provides the subjective analysis that will record the revenue impact of capital items in the service revenue accounts of the authority:

- Depreciation
- Loss on impairment of assets
- Amortisation of deferred charges
- Operating Lease Rentals

Income

This group includes all income received by the service from external users or by way of charges or recharges to internal users:

- Government grants
- Other grants reimbursements and contributions
- Customer and client receipts
- Interest
- Direct Recharges

Support Services

These are charges for services that support the provision of services to the public. The charges are apportioned or allocated to the service divisions which they support. Such charges are traditionally defined on the basis of service.

The following table provides some of the functions to demonstrate what could be defined as support services. This list is not meant to be exhaustive. Support services are distinguished from internal trading operations such as Property and Contract Services.

Functions:

- | | |
|------------------|-------------------|
| • Finance | • Payroll |
| • Creditors | • Accommodation |
| • Debtors | • Legal Services |
| • Audit Services | • Office Services |
| • Personnel | • Insurance |

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SECTION 2

**RESERVES AND
BALANCES**

Introduction

There are two types of reserves which might be described as either available to meet revenue, or, in some cases capital expenditure. These are the Council Fund Reserve or Earmarked Reserves.

Council Fund

The Council Fund is the accumulated revenue reserve of the Authority that has arisen from historic day to day receipts and payments. The balance on the Council Fund may be positive or negative. However, LAAP Bulletin 77 issued by CIPFA, that provides local authority finance directors with guidance on the establishment of local authority reserves and balances, indicates that it is the responsibility of the finance director to advise the Authority about the level of reserves that they should hold.

Earmarked Reserves

Earmarked reserves result from events that have allowed monies to be set aside, or surpluses or decisions that have caused anticipated expenditure to be postponed or cancelled. Reserves of this nature are available and can be spent or earmarked at the discretion of the Authority.

Earmarking of revenue reserves can be used to set aside available monies for major anticipated capital schemes for projects or service arrangements the authority may wish to carry out.

Other examples of earmarked reserves include business unit surpluses, service efficiency savings and contingent liabilities (where a provision is not required).

Provided below is a description of the principal earmarked reserves held by the Authority:

Invest to Redesign Reserve

To fund service redesign to either improve the service, generate income or reduce costs

I.T. Transformation Reserve

To invest in information technology in support of the organisations outcomes and generation of improved service efficiency, income generation or cost savings

Capital Investment Reserve

Created to accumulate contributions from revenue to finance future capital expenditure.

Priority Investment Reserve

To fund one off investment in the agreed priorities

Redundancy & Pension Reserve

To provide for the need to make commuted payments for early retirements and redundancies over a maximum period of five years but a recommended period of three years due to the low funding level of the Greater Gwent Fund.

Insurance & Risk Management Reserve

To assist in the management of the Council's insurance risks. To meet excesses and administration costs on claims against the Council, to provide cover on self-insured risks and contribute to risk management initiatives.

Treasury Equalisation Reserve

Originally created from rescheduling discounts and premia, intended for use under the concept of prudence to permit a long term view to be taken of treasury decisions.

Capital Receipt Generation Reserve

Securing capital receipts is a vital element of the Council's capital investment strategy. Improving the final disposal value by investment, either in the fabric of the asset or by proper disposal expertise ensures the Council obtains the best possible value for surplus assets. The reserve is used to finance the attributable costs of disposal of authority fixed assets that have struck against revenue, with reduced revenue contributions to capital being made from revenue in the years in which the respective capital receipts are realised and can be applied.

Single Status & Equal Pay Reserve

The implementation of single status job evaluation in 2007 was a mandatory requirement arising from the 2005 National pay settlement. The reserve is to cover any potential future costs as a result of the implementation of the Single Status Collective Agreement in Sept 2010 or any equal pay claims for which provision is not in place.

Other Reserves

These include a number of other reserves where separate classification is not deemed necessary due to the level of the reserve balance or its nature.

Restricted Use & Trading Reserves

Created from surpluses and deficits on the Authority's external and internal trading account activities and maintained to support and develop these services.

LMS School Balances

The amount of unspent budgets by authority maintained schools are also usable revenue reserves but have different characteristics to the other usable revenue reserves stated above.

The funds remain under the control of governors at the end of the financial year and are not available to the authority to apply to other purposes. They represent an earmarked reserve which is not available for the Authority to use generally.

Council Fund	At 1 April 2020	In Year Movement	At 31 March 2021	In Year Movement	At 31 March 2022
	£000	£000	£000	£000	£000
General Revenue Account	<u>8,472</u>	0	<u>8,472</u>	0	<u>8,472</u>
of which:					
School Balances	(435)	0	(435)	0	(435)
Council Fund (Authority)	<u>8,907</u>	0	<u>8,907</u>	0	<u>8,907</u>

Earmarked Reserves	At 1 April 2020	Budgeted Contribution to Reserves	Budgeted Contribution from Reserves	Budgeted Contribution to/from Reserves	Estimated Closing Balance 31 March 2021	Estimated Contribution to Reserves	Estimated Contribution from Reserves	Estimated Closing Balance 31 March 2022
	£000	£000	£000	£000	£000	£000	£000	£000
Invest to Redesign Reserve	1,128	80	(166)	(86)	1,043	132	(33)	1,142
I.T. Transformation Reserve	254	0	(220)	(220)	34	0	(12)	22
Insurance and Risk Management	935	0	0	0	935	0	0	935
Capital Receipt Generation Reserve	181	0	(116)	(116)	65	0	(51)	14
Treasury Equalisation Reserve	990	0	(400)	(400)	590	0	0	590
Redundancy & Pension Reserve	245	0	(88)	(88)	157	0	(88)	69
Capital Investment Reserve	627	0	(2)	(2)	625	0	(16)	609
Priority Investment Reserve	405	0	0	0	405	0	(405)	0
Museums Acquisitions Reserve	53	0	0	0	53	0	0	53
Elections Reserve	118	35	0	35	153	35	0	188
Grass Routes Buses Reserve	156	5	0	5	161	5	0	166
	<u>5,093</u>	<u>120</u>	<u>(992)</u>	<u>(872)</u>	<u>4,222</u>	<u>172</u>	<u>(604)</u>	<u>3,789</u>
Restricted Use Reserves								
Building Control Trading Reserve	1	0	0	0	1	0	0	1
Youth Offending Team	150	0	0	0	150	0	0	150
CYP Maternity	47	0	0	0	47	0	0	47
Plant & Equipment reserve (Highways)	109	0	0	0	109	0	0	109
Solar Farm maintenance & community	64	23	0	23	87	23	0	110
Homeless Prevention Reserve Fund	50	0	0	0	50	0	0	50
Newport Leisure Park Reserve	62	0	0	0	62	0	0	62
Castlegate Reserve	80	0	0	0	80	0	0	80
Local Resilience Forum reserve (tfr from Gwent PCC)	198	0	0	0	198	0	0	198
Rural Development Plan Reserve	530	0	0	0	530	0	0	530
	<u>1,290</u>	<u>23</u>	<u>0</u>	<u>23</u>	<u>1,313</u>	<u>23</u>	<u>0</u>	<u>1,336</u>
Total Useable Revenue Reserves	<u>14,854</u>	<u>143</u>	<u>(992)</u>	<u>(849)</u>	<u>14,006</u>	<u>195</u>	<u>(604)</u>	<u>13,597</u>

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SECTION 3

CONSOLIDATED REVENUE ACCOUNT
(GENERAL FUND)

SUMMARY

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Consolidated Revenue Account (General Fund) Summary

Statement of Service

Reference No.

Appropriation Section

CRA 1

Revenue Budgets for Interest and Investment Income, Interest Payable and Similar Charges, Contributions to/from Earmarked Reserves, Capital Expenditure financed from Revenue and the Charges required under Regulation.

Financing Section

CRA 2

Revenue budget income from General Government Grants, the Non-Domestic Rate Redistribution, Contributions to/from the General Fund and Council Tax

Budget Summary 2020/25

Subjective Classification	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Original Budget 2021/22 £000's	Indicative Budget 2022/23 £000's	Indicative Budget 2023/24 £000's	Indicative Budget 2024/25 £000's
Directly Managed Costs						
Children & Young People	55,539	56,073	56,527	57,044	57,518	57,997
Social Care & Health	50,686	50,515	52,825	53,494	54,233	54,978
Enterprise	20,568	18,974	21,816	21,787	21,997	22,391
Resources	7,746	7,776	8,361	8,482	8,660	8,795
Chief Executive Management	4,745	4,749	5,048	5,220	5,166	5,243
MonLife	3,565	3,628	3,951	4,425	4,547	4,672
Corporate Costs & Levies	22,743	22,971	23,414	28,139	34,939	39,839
Net Direct Total	165,592	164,686	171,942	178,590	187,060	193,915
Indirectly Managed Costs						
Children & Young People	6,612	6,612	6,740	6,740	6,740	6,740
Social Care & Health	3,638	3,669	3,939	3,939	3,939	3,939
Enterprise	6,203	6,271	7,783	7,783	7,783	7,783
Resources	(8,553)	(8,553)	(7,138)	(7,138)	(7,138)	(7,138)
Chief Executive Management	(1,113)	(1,113)	(1,149)	(1,149)	(1,149)	(1,149)
MonLife	2,909	2,860	3,082	3,082	3,082	3,082
Corporate Costs & Levies	(1,442)	(1,442)	(1,572)	(1,572)	(1,572)	(1,572)
Net Indirect Total	8,254	8,304	11,684	11,684	11,684	11,684
Net Cost of Services	173,846	172,989	183,626	190,275	198,745	205,599
Appropriation Section						
Interest and Investment Income	(1,400)	(252)	(134)	(162)	(211)	(211)
Interest Payable & Similar Charges	4,020	4,051	3,736	3,901	4,018	3,839
Contributions to/from Earmarked Reserves	(604)	(608)	(393)	(106)	(76)	(76)
Capital Expenditure Financed from Revenue	0	0	(3,619)	(3,523)	(3,332)	(3,125)
Charges required under Regulation	(5,433)	(5,541)	(5,280)	(5,047)	(5,105)	(4,650)
Attributable Costs - Fixed Asset Disposal	20	65	30	0	0	0
Amount to be met from government grants and local taxation	170,447	170,706	177,966	185,337	194,038	201,375
Financing Section						
General Government Grants	(64,823)	(64,823)	(69,465)	(69,465)	(69,465)	(69,465)
Non-Domestic Rate Redistribution	(32,937)	(32,937)	(32,018)	(32,018)	(32,018)	(32,018)
Contributions to/(from) General Fund	0	0	0	0	0	0
Council Tax	(72,687)	(72,946)	(76,483)	(78,856)	(81,948)	(85,192)
Shortfall / (Headroom) Budget	0	(0)	(0)	4,998	10,608	14,700

Budget Summary 2021/22

Sheet No:	Appropriation & Financing Service Area	Original Budget 2020/21 £000's	Revised Budget 2021/22 £000's	Original Budget 2021/22 £000's
	Appropriation Section			
CRA1 (a)	Interest and Investment Income	(1,400)	(252)	(134)
CRA1 (b)	Interest Payable and Similar Charges	4,020	4,051	3,736
CRA1 (c)	Contributions to/from earmarked reserves	(604)	(608)	(393)
CRA1 (d)	Capital Expenditure Financed from Revenue	0	0	(3,619)
CRA1 (e)	Charges required under Regulation	(5,433)	(5,541)	(5,280)
CRA1 (f)	Attributable Costs - Fixed Asset Disposal	20	65	30
	Appropriation Section Total	(3,398)	(2,284)	(5,660)
	Financing Section			
CRA2	General Government Grants	(64,823)	(64,823)	(69,465)
CRA2	Non-Domestic Rate Redistribution	(32,937)	(32,937)	(32,018)
CRA2	Council Tax - Monmouthshire County Council	(63,973)	(64,231)	(67,230)
CRA2	Council Tax - Gwent Police & Crime Commissioner Precept	(12,647)	(12,647)	(13,451)
CRA2	Council Tax - Community Councils Precept	(2,951)	(2,952)	(2,954)
CRA2	Council Tax - Reduction Scheme	6,884	6,884	7,152
CRA2	Contributions to/(from) General Fund	0	0	0
	Financing Total	(170,447)	(170,706)	(177,966)
	Total Appropriation and Financing Service Areas	(173,846)	(172,990)	(183,626)

STATEMENT OF SERVICE 2020-25

Sheet No: CRA 1 (a)

Appropriations Section

Interest and Investment Income

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Expenditure	0	0	0	0	0	0
Total Expenditure	0	0	0	0	0	0
Income						
Investment Portfolio Interest	0	0	0	0	0	0
Car Loan Interest	(2)	(2)	(2)	(2)	(2)	(2)
Cashflow Management Interest	(250)	(250)	(132)	(160)	(209)	(209)
Budgeted Disinvestments	(1,148)	0	0	0	0	0
Total Income	(1,400)	(252)	(134)	(162)	(211)	(211)
Net Total	(1,400)	(252)	(134)	(162)	(211)	(211)

Budget Changes 2020/21	(1,400)	
Virements	1,148	
Revised Budget 2020/21	(252)	(252)
Variance		118
Approved Budget 2021/22		(134)

STATEMENT OF SERVICE 2020-25

Sheet No: CRA 1 (b)

Appropriations Section

Interest Payable & Similar Charges

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Expenditure</i>						
Interest on External Debt held by MCC	3,978	4,005	3,695	3,860	3,977	3,798
Interest on External Debt held by other LAs	0	0	0	0	0	0
Interest on LMS School Balances	8	8	8	8	8	8
Interest on Cardiff City Deal	0	0	0	0	0	0
Interest on Vehicle Acquisition Recharge	18	18	18	18	18	18
Interest payable on other balances held	12	17	12	12	12	12
Interest on Charitable Trust Fund Balances	4	4	4	4	4	4
Amortised Premium on Redeemed Debt	0	0	0	0	0	0
<i>Total Expenditure</i>	4,020	4,052	3,737	3,902	4,019	3,839
<i>Income</i>						
Asset Rental : Capital Financing Charge	0	0	0	0	0	0
Borrowing Costs Recoupment	0	0	0	0	0	0
3rd Party Debt Reimbursement	(0)	(0)	(0)	(0)	(0)	(0)
Amortised Discount on Redeemed Debt	0	0	0	0	0	0
<i>Total Income</i>	(0)	(0)	(0)	(0)	(0)	(0)
Net Total	4,020	4,051	3,736	3,901	4,018	3,839
Budget Changes 2020/21		4,020				
Virements		32				
Revised Budget 2020/21		4,051	4,051			
Variance			(315)			
Approved Budget 2021/22			3,736			

STATEMENT OF SERVICE 2020-25

Sheet No: CRA 1 (c)

Appropriations Section

Contributions to/from Earmarked Reserves

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Expenditure						
Contributions to Earmarked Reserves						
Elections Reserve	35	35	35	35	35	35
Grass Routes Buses Reserve	5	5	5	5	5	5
Invest to Save Reserve - Advances (vehicles)	0	0	0	0	0	0
Waste & Recycling Review	0	0	0	0	0	0
Pupil Referral Service	0	0	0	0	0	0
Solar Farm Maintenance	23	23	23	23	23	23
Invest to Redesign Reserve	80	80	132	125	0	0
Total Expenditure	143	143	195	188	63	63
Income						
Contributions from Earmarked Reserves						
To Finance Revenue						
Redundancy & Pensions Reserve	(88)	(88)	(88)	(88)	(88)	(88)
Elections Reserve	0	0	0	(130)	0	0
Invest to Redesign Reserve	(52)	(52)	(32)	(25)	0	0
Priority Investment Reserve	(105)	0	(405)	0	0	0
Capital Receipt Generation Reserve	(71)	(116)	(51)	(51)	(51)	(51)
Treasury Equalisation Reserve	(400)	(400)	0	0	0	0
Invest to Save	0	0	0	0	0	0
IT Transformation Reserve	(31)	(94)	(12)	0	0	0
To Finance Capital						
Capital Receipt Generation Reserve	0	0	0	0	0	0
IT Transformation Reserve	0	0	0	0	0	0
Capital Support Reserve	0	0	0	0	0	0
Invest to Redesign Reserve	0	0	0	0	0	0
Total Income	(747)	(751)	(588)	(294)	(139)	(139)
Net Total	(604)	(608)	(393)	(106)	(76)	(76)
Budget Changes 2020/21		(604)				
Virements		(3)				
Revised Budget 2020/21		(608)	(608)			
Variance			215			
Approved Budget 2021/22			(393)			

STATEMENT OF SERVICE 2020-25

Sheet No: CRA 1 (d)

Appropriations Section

Capital Expenditure Financed from Revenue

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Expenditure						
To Finance Revenue						
Capital expenditure financed from revenue	0	0	(3,619)	(3,523)	(3,332)	(3,125)
	0	0	0	0	0	0
Total Income	0	0	(3,619)	(3,523)	(3,332)	(3,125)
Net Total	0	0	(3,619)	(3,523)	(3,332)	(3,125)

Budget Changes 2020/21	0	
Virements	0	
Revised Budget 2020/21	0	0
Variance		(3,619)
Approved Budget 2021/22		(3,619)

STATEMENT OF SERVICE 2020-25

Sheet No: CRA 1 (e)

Appropriations Section

Charges required under Regulation

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Expenditure						
Amortised Premium on Redeemed Debt	27	27	22	22	22	22
Minimum Revenue Provision	6,224	6,117	6,382	6,615	6,557	7,012
Amortisation of Government Grants Deferred	0	0	0	0	0	0
Total Expenditure	6,251	6,144	6,404	6,637	6,579	7,034
Income						
Renovation Grant Financing	0	0	0	0	0	0
Depreciation Charge Reversal	(11,684)	(11,684)	(11,684)	(11,684)	(11,684)	(11,684)
Amortised Discount on Redeemed Debt	0	0	0	0	0	0
Total Expenditure	(11,684)	(11,684)	(11,684)	(11,684)	(11,684)	(11,684)
Net Total	(5,433)	(5,541)	(5,280)	(5,047)	(5,105)	(4,650)

Budget Changes 2020/21	(5,433)	(5,433)
Virements	(107)	
Revised Budget 2020/21	(5,541)	(5,541)
Variance		260
Approved Budget 2021/22		(5,280)

STATEMENT OF SERVICE 2020-25

Sheet No: CRA 1 (f)

Appropriations Section

Attributable Costs - Capital Receipts Generation
- Fixed Asset Disposal Costs

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Expenditure						
Attributable Costs Fixed Asset Disposal - direct	20	65	30	0	0	0
Total Expenditure	20	65	30	0	0	0
Net Total	20	65	30	0	0	0
Budget Changes 2020/21		20	20			
Virements		46				
Revised Budget 2020/21		65	65			
Variance			(35)			
Approved Budget 2021/22			30			

STATEMENT OF SERVICE 2020-25

Sheet No: CRA 2

Financing Section

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Income						
General Government Grants						
Revenue Support Grant	(64,823)	(64,823)	(69,465)	(69,465)	(69,465)	(69,465)
	(64,823)	(64,823)	(69,465)	(69,465)	(69,465)	(69,465)
Non-Domestic Rates Redistribution	(32,937)	(32,937)	(32,018)	(32,018)	(32,018)	(32,018)
Council Tax Incl. Precepts						
Monmouthshire County Council	(63,973)	(64,231)	(67,230)	(69,886)	(73,345)	(76,976)
Gwent Police & Crime Commission	(12,647)	(12,647)	(13,451)	(13,451)	(13,451)	(13,451)
Community Councils Precepts	(2,951)	(2,952)	(2,954)	(2,954)	(2,954)	(2,954)
Council Tax Reduction Scheme	6,884	6,884	7,152	7,435	7,803	8,189
Contribution (to) / from the General Fund	0	0	0	0	0	0
Total Income	(170,447)	(170,706)	(177,966)	(180,339)	(183,431)	(186,675)
Net Total	(170,447)	(170,706)	(177,966)	(180,339)	(183,431)	(186,675)
Budget Changes 2020/21		(170,447)				
Virements		(259)				
Revised Budget 2020/21		(170,706)	(170,706)			
Variance			(7,260)			
Approved Budget 2021/22			(177,966)			

BUDGET 2021/22

SECTION 4

**CHILDREN & YOUNG PEOPLE
SERVICE**

PORTFOLIO

BUDGET 2021/22

INDEX OF SERVICES

Children & Young People Service Portfolio

Standards

CYP 1

Special Support Services, Pupil Support Services, School Improvement Service and Additional Learning Needs.

Resources

CYP 2

Management of the Children & Young People Directorate, School Admissions, finance function for Schools and Health and Safety.

Individual Schools Budgets

CYP 3

The total of the funding delegated to School budgets for Teachers, Teaching Support Assistants, Administrative staff, Supplies and Services and other ancillary running costs.

BUDGET 2021/22

Sheet No:	Children & Young People Service	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Original Budget 2021/22 £000's
	Directly Managed Costs			
CYP 1	Standards	6,885	7,765	8,871
CYP 2	Resources	1,234	1,244	1,167
CYP 3	Individual Schools Budgets	47,420	47,064	46,488
	Net Direct Total	55,539	56,073	56,527
	Indirectly Managed Costs			
CYP 1	Standards	216	216	229
CYP 2	Resources	533	533	545
CYP 3	Individual Schools Budgets	5,863	5,863	5,967
	Net Indirect Total	6,612	6,612	6,740
	Total Children & Young People Service Areas	62,151	62,685	63,267

STATEMENT OF SERVICE 2020-25

Service:

CHILDREN & YOUNG PEOPLE SERVICE BUDGET SUMMARY

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	2,059	2,069	2,220	2,214	2,160	2,104
Employee Related Other	448	148	441	464	488	513
Employee Related Savings	0	0	0	0	0	0
Premises Related	51	51	32	32	32	32
Transport Related	324	1,508	1,401	1,401	1,401	1,401
Supplies & Services	2,508	2,496	2,697	2,697	2,697	2,697
Agency & Contracted	56,861	56,861	56,862	57,362	57,866	58,376
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	62,252	63,134	63,654	64,171	64,645	65,124
Grant Income	(5,190)	(5,190)	(5,453)	(5,453)	(5,453)	(5,453)
Discretionary Fees & Charges	(47)	(47)	(49)	(49)	(49)	(49)
Other Income	(1,476)	(1,824)	(1,625)	(1,625)	(1,625)	(1,625)
<i>Total Direct Income</i>	(6,713)	(7,061)	(7,127)	(7,127)	(7,127)	(7,127)
<i>Net Direct Total</i>	55,539	56,073	56,527	57,044	57,518	57,997
<i>Indirectly Managed Costs</i>						
Accommodation Charges	48	48	48	48	48	48
Asset Rentals	5,095	5,095	5,095	5,095	5,095	5,095
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	262	262	262	262	262	262
Internal Insurance Premiums	141	141	138	138	138	138
Support Services Recharges	1,067	1,067	1,197	1,197	1,197	1,197
<i>Total Indirect Expenditure</i>	6,612	6,612	6,740	6,740	6,740	6,740
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	6,612	6,612	6,740	6,740	6,740	6,740
Net Service Total	62,151	62,685	63,267	63,784	64,259	64,737

STATEMENT OF SERVICE 2020-25

CYP 1

Service:

Standards

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	1,468	1,461	1,593	1,584	1,541	1,501
Employee Related Other	12	12	28	30	31	33
Employee Related Savings	0	0	0	0	0	0
Premises Related	51	51	32	32	32	32
Transport Related	217	1,401	1,401	1,401	1,401	1,401
Supplies & Services	2,168	2,168	2,217	2,217	2,217	2,217
Agency & Contracted	5,732	5,732	6,607	6,607	6,607	6,607
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	9,647	10,825	11,878	11,871	11,829	11,791
Grant Income	(1,740)	(1,740)	(1,841)	(1,841)	(1,841)	(1,841)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(1,022)	(1,320)	(1,166)	(1,166)	(1,166)	(1,166)
<i>Total Direct Income</i>	(2,762)	(3,060)	(3,007)	(3,007)	(3,007)	(3,007)
<i>Net Direct Total</i>	6,885	7,765	8,871	8,864	8,822	8,784
<i>Indirectly Managed Costs</i>						
Accommodation Charges	26	26	26	26	26	26
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	190	190	202	202	202	202
<i>Total Indirect Expenditure</i>	216	216	229	229	229	229
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	216	216	229	229	229	229
Net Service Total	7,101	7,981	9,100	9,092	9,051	9,013
Budget Changes 2020/21						
		7,101				
Virements						
		880				
Revised Budget 2020/21						
		7,981	7,981			
Variance						
			1,119			
Approved Budget 2021/22						
			9,100			

STATEMENT OF SERVICE 2020-25

CYP 2

Service:

RESOURCES

CYP Management, School Admissions, Finance
and Health & safety

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	592	608	627	630	619	603
Employee Related Other	436	436	413	435	457	480
Employee Related Savings	0	0	0	0	0	0
Premises Related	0	0	0	0	0	0
Transport Related	107	107	0	0	0	0
Supplies & Services	341	335	389	389	389	389
Agency & Contracted	321	321	308	308	308	308
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	1,796	1,806	1,736	1,761	1,773	1,780
Grant Income	(61)	(61)	(61)	(61)	(61)	(61)
Discretionary Fees & Charges	(47)	(47)	(49)	(49)	(49)	(49)
Other Income	(454)	(454)	(459)	(459)	(459)	(459)
<i>Total Direct Income</i>	(562)	(562)	(569)	(569)	(569)	(569)
<i>Net Direct Total</i>	1,234	1,244	1,167	1,192	1,204	1,211
<i>Indirectly Managed Costs</i>						
Accommodation Charges	22	22	22	22	22	22
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	141	141	138	138	138	138
Support Services Recharges	370	370	384	384	384	384
<i>Total Indirect Expenditure</i>	533	533	545	545	545	545
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	533	533	545	545	545	545
Net Service Total	1,767	1,777	1,712	1,737	1,749	1,756
Budget Changes 2020/21						
		1,767				
Virements						
		10				
Revised Budget 2020/21						
		1,777	1,777			
Variance						
			(65)			
Approved Budget 2021/22						
			1,712			

STATEMENT OF SERVICE 2020-25

CYP 3

Service:

Individual Schools Budgets

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Directly Managed Costs						
Employee Related Pay	0	0	0	0	0	0
Employee Related Other	0	(300)	0	0	0	0
Employee Related Savings	0	0	0	0	0	0
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	0	(6)	91	91	91	91
Agency & Contracted	50,809	50,809	49,948	50,448	50,952	51,462
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	50,809	50,503	50,039	50,539	51,043	51,553
Grant Income	(3,389)	(3,389)	(3,551)	(3,551)	(3,551)	(3,551)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	(50)	0	0	0	0
Total Direct Income	(3,389)	(3,439)	(3,551)	(3,551)	(3,551)	(3,551)
Net Direct Total	47,420	47,064	46,488	46,988	47,492	48,002
Indirectly Managed Costs						
Accommodation Charges	0	0	0	0	0	0
Asset Rentals	5,095	5,095	5,095	5,095	5,095	5,095
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	261	261	261	261	261	261
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	507	507	611	611	611	611
Total Indirect Expenditure	5,863	5,863	5,967	5,967	5,967	5,967
Indirect Income	0	0	0	0	0	0
Net Indirect Total	5,863	5,863	5,967	5,967	5,967	5,967
Net Service Total	53,283	52,927	52,455	52,955	53,459	53,969
Budget Changes 2020/21		53,283				
Virements		(356)				
Revised Budget 2020/21		52,927	52,927			
Variance			(471)			
Approved Budget 2021/22			52,455			

BUDGET 2021/22

SECTION 5

**SOCIAL CARE & HEALTH
SERVICE**

PORTFOLIO

BUDGET 2021/22

INDEX OF SERVICES

Social Care & Health Services Portfolio

Adult Services

SCH 1

Includes services to adults across the County, which seek to enable them to live as independently as possible. Services include Domiciliary care, Resource Centres, Community Meals, a range of Day Services, Corporate Costs, South East Wales Care Partnership, Individual Support Services and links with the Voluntary Sector. The service is focussing increasingly on re-ablement, specialist services (e.g. EMI) and forging new partnerships with the voluntary sector.

Community Care

SCH 2

Includes a range of services to help adults live as independently as possible. Assessment and Care Management teams work closely with individuals and their families to assess needs and where necessary provide a package of care to meet those needs. This may include a range of domiciliary home care services and residential/nursing care and Aids & Adaptions . Also offer re-ablement services and support to people with physical, learning, sensory and mental disabilities. A further aspect of the role is ensuring that vulnerable adults are safeguarded via the multi-agency Protection of Vulnerable Adults procedures.

Partner

SCH 3

Partnership arrangements with other organisations such as Youth Offending

Children's Services

SCH 4

Services to help the most vulnerable children and families, including Child Protection, Children in Public Care, Home Finding, Youth Justice, Family Centres and Aids & Adaptations for disabled children.

Resources & Performance Management

SCH 5

Costs associated with supporting the Directorate. Services include IT, Finance and Performance Management.

Commissioning

SCH 6

The planning and commissioning of adult and children's health and social services for Aneurin Bevan Health Board (ABHB) Monmouthshire locality and Monmouthshire County Council

Public Protection

SCH 7

To deliver corporate services including, Trading Standards, Licensing, Public and Occupational Health Services as well as Community Safety and Policy. Provides the statutory duty to provide a Civil Registration Service for Monmouthshire to include Births, Deaths, Stillbirths, Marriages, Civil Partnerships and Citizenship Ceremonies.

Budget Summary 2021/22

Sheet No:	Social Care & Health Services	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Original Budget 2021/22 £000's
	Directly Managed Costs			
SCH 1	Adult Services	7,877	7,822	8,341
SCH 2	Community Care	24,434	24,464	24,386
SCH 3	Partner	436	436	436
SCH 4	Children's Services	14,428	14,365	16,147
SCH 5	Resources and Performance Management	547	544	560
SCH 6	Commissioning	1,483	1,418	1,431
SCH 7	Public Protection	1,481	1,467	1,523
	Net Direct Total	50,686	50,515	52,825
	Indirectly Managed Costs			
SCH 1	Adult Services	1,193	1,197	1,291
SCH 2	Community Care	1,114	1,125	1,162
SCH 3	Partner	102	102	107
SCH 4	Children's Services	1,101	1,101	1,167
SCH 5	Resources and Performance Management	(546)	(546)	(560)
SCH 6	Commissioning	348	363	430
SCH 7	Public Protection	326	326	341
	Net Indirect Total	3,638	3,669	3,939
	Total Social Care & Health Service Areas	54,323	54,184	56,764

STATEMENT OF SERVICE 2020-25

Service:

SOCIAL CARE & HEALTH SERVICES

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	22,675	22,502	23,764	24,416	25,137	25,863
Employee Related Other	369	369	368	388	408	428
Employee Related Savings	(343)	(343)	(113)	(115)	(118)	(120)
Premises Related	285	294	308	308	308	308
Transport Related	352	355	352	352	352	352
Supplies & Services	1,834	1,964	2,099	2,099	2,099	2,099
Agency & Contracted	34,961	34,823	35,600	35,600	35,600	35,600
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	60,132	59,962	62,377	63,047	63,786	64,530
Grant Income	(3,984)	(3,984)	(4,002)	(4,002)	(4,002)	(4,002)
Discretionary Fees & Charges	(901)	(901)	(901)	(901)	(901)	(901)
Other Income	(4,563)	(4,563)	(4,650)	(4,650)	(4,650)	(4,650)
<i>Total Direct Income</i>	(9,447)	(9,447)	(9,552)	(9,552)	(9,552)	(9,552)
<i>Net Direct Total</i>	50,686	50,515	52,825	53,494	54,233	54,978
<i>Indirectly Managed Costs</i>						
Accommodation Charges	285	285	287	287	287	287
Asset Rentals	308	308	308	308	308	308
Grounds Maintenance	17	17	17	17	17	17
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	69	69	69	69	69	69
Internal Insurance Premiums	6	6	14	14	14	14
Support Services Recharges	3,639	3,659	3,938	3,938	3,938	3,938
<i>Total Indirect Expenditure</i>	4,324	4,344	4,633	4,633	4,633	4,633
Indirect Income Recharges	(687)	(675)	(694)	(694)	(694)	(694)
<i>Net Indirect Total</i>	3,638	3,669	3,939	3,939	3,939	3,939
Net Service Total	54,323	54,184	56,764	57,433	58,172	58,916

STATEMENT OF SERVICE 2020-25

SCH 1

Service:

Adult Services

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	8,239	8,185	8,570	8,805	9,065	9,326
Employee Related Other	67	67	65	68	72	75
Employee Related Savings	(159)	(159)	(30)	(31)	(31)	(32)
Premises Related	174	174	174	174	174	174
Transport Related	85	85	85	85	85	85
Supplies & Services	448	448	448	448	448	448
Agency & Contracted	137	137	137	137	137	137
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	8,991	8,936	9,449	9,687	9,950	10,213
Grant Income	(729)	(729)	(729)	(729)	(729)	(729)
Discretionary Fees & Charges	(346)	(346)	(346)	(346)	(346)	(346)
Other Income	(39)	(39)	(32)	(32)	(32)	(32)
<i>Total Direct Income</i>	(1,114)	(1,114)	(1,107)	(1,107)	(1,107)	(1,107)
<i>Net Direct Total</i>	7,877	7,822	8,341	8,579	8,842	9,106
<i>Indirectly Managed Costs</i>						
Accommodation Charges	6	6	6	6	6	6
Asset Rentals	198	198	198	198	198	198
Grounds Maintenance	17	17	17	17	17	17
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	68	68	68	68	68	68
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	904	908	1,002	1,002	1,002	1,002
<i>Total Indirect Expenditure</i>	1,193	1,197	1,291	1,291	1,291	1,291
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	1,193	1,197	1,291	1,291	1,291	1,291
Net Service Total	9,070	9,020	9,633	9,871	10,134	10,397

Budget Changes 2020/21	9,070	
Virements	(50)	
Revised Budget 2020/21	9,020	9,020
Variance		613
Approved Budget 2021/22		9,633

STATEMENT OF SERVICE 2020-25

SCH 2

Service:

Community Care

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Directly Managed Costs						
Employee Related Pay	4,387	4,355	4,483	4,606	4,742	4,879
Employee Related Other	109	109	110	116	122	128
Employee Related Savings	(87)	(87)	(0)	(0)	(0)	(0)
Premises Related	0	0	0	0	0	0
Transport Related	25	25	25	25	25	25
Supplies & Services	23	23	23	23	23	23
Agency & Contracted	25,974	26,036	25,820	25,820	25,820	25,820
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	30,430	30,460	30,461	30,590	30,732	30,876
Grant Income	(1,785)	(1,785)	(1,785)	(1,785)	(1,785)	(1,785)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(4,212)	(4,212)	(4,291)	(4,291)	(4,291)	(4,291)
Total Direct Income	(5,996)	(5,996)	(6,075)	(6,075)	(6,075)	(6,075)
Net Direct Total	24,434	24,464	24,386	24,515	24,657	24,800
Indirectly Managed Costs						
Accommodation Charges	31	31	31	31	31	31
Asset Rentals	54	54	54	54	54	54
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	1,040	1,040	1,077	1,077	1,077	1,077
Total Indirect Expenditure	1,125	1,125	1,162	1,162	1,162	1,162
Indirect Income Recharges	(11)	0	0	0	0	0
Net Indirect Total	1,114	1,125	1,162	1,162	1,162	1,162
Net Service Total	25,547	25,589	25,548	25,677	25,819	25,963
Budget Changes 2020/21		25,547				
Virements		42				
Revised Budget 2020/21		25,589	25,589			
Variance			(41)			
Approved Budget 2021/22			25,548			

STATEMENT OF SERVICE 2020-25

SCH 3

Service: **Partner**

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Directly Managed Costs						
Employee Related Pay	1,274	1,274	1,308	1,344	1,384	1,424
Employee Related Other	47	47	47	50	52	55
Employee Related Savings	(25)	(25)	(26)	(27)	(27)	(28)
Premises Related	56	56	60	60	60	60
Transport Related	1	1	1	1	1	1
Supplies & Services	104	104	112	112	112	112
Agency & Contracted	46	46	62	62	62	62
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	1,502	1,502	1,564	1,602	1,644	1,686
Grant Income	(1,066)	(1,066)	(1,128)	(1,128)	(1,128)	(1,128)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
Total Direct Income	(1,066)	(1,066)	(1,128)	(1,128)	(1,128)	(1,128)
Net Direct Total	436	436	436	474	516	558
Indirectly Managed Costs						
Accommodation Charges	0	0	0	0	0	0
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	102	102	107	107	107	107
Total Indirect Expenditure	102	102	107	107	107	107
Indirect Income Recharges	0	0	0	0	0	0
Net Indirect Total	102	102	107	107	107	107
Net Service Total	538	538	543	581	623	665

Budget Changes 2020/21	538	
Virements	0	
Revised Budget 2020/21	538	538
Variance		5
Approved Budget 2021/22		543

STATEMENT OF SERVICE 2020-25

SCH 4

Service:

Children's Services

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	5,859	5,792	6,422	6,598	6,793	6,990
Employee Related Other	116	116	116	122	128	135
Employee Related Savings	(14)	(14)	0	0	0	0
Premises Related	53	62	72	72	72	72
Transport Related	3	6	6	6	6	6
Supplies & Services	1,020	1,150	1,272	1,272	1,272	1,272
Agency & Contracted	8,061	7,923	8,901	8,901	8,901	8,901
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	15,096	15,033	16,787	16,970	17,171	17,374
Grant Income	(404)	(404)	(360)	(360)	(360)	(360)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(265)	(265)	(280)	(280)	(280)	(280)
<i>Total Direct Income</i>	(669)	(669)	(640)	(640)	(640)	(640)
<i>Net Direct Total</i>	14,428	14,365	16,147	16,329	16,530	16,734
<i>Indirectly Managed Costs</i>						
Accommodation Charges	151	151	152	152	152	152
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	5	5	13	13	13	13
Support Services Recharges	944	944	1,002	1,002	1,002	1,002
<i>Total Indirect Expenditure</i>	1,101	1,101	1,167	1,167	1,167	1,167
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	1,101	1,101	1,167	1,167	1,167	1,167
<i>Net Service Total</i>	15,528	15,465	17,314	17,497	17,698	17,901

Budget Changes 2020/21	15,528	
Virements	(63)	
Revised Budget 2020/21	15,465	15,465
Variance		1,849
Approved Budget 2021/22		17,314

STATEMENT OF SERVICE 2020-25

SCH 5

Service: **Resources & Performance Management**

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	543	540	555	571	588	605
Employee Related Other	1	1	1	1	1	1
Employee Related Savings	(11)	(11)	(9)	(9)	(10)	(10)
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	13	13	13	13	13	13
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	547	544	560	576	592	609
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
<i>Total Direct Income</i>	0	0	0	0	0	0
<i>Net Direct Total</i>	547	544	560	576	592	609
<i>Indirectly Managed Costs</i>						
Accommodation Charges	16	16	16	16	16	16
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	1	1	1	1	1	1
Internal Insurance Premiums	1	1	1	1	1	1
Support Services Recharges	2	2	2	2	2	2
<i>Total Indirect Expenditure</i>	19	19	20	20	20	20
Indirect Income Recharges	(565)	(565)	(580)	(580)	(580)	(580)
<i>Net Indirect Total</i>	(546)	(546)	(560)	(560)	(560)	(560)
Net Service Total	1	(2)	0	15	32	49
Budget Changes 2020/21		1				
Virements		(3)				
Revised Budget 2020/21		(2)	(2)			
Variance			2			
Approved Budget 2021/22			0			

STATEMENT OF SERVICE 2020-25

SCH 6

Service: **Commissioning**

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	442	439	452	465	478	492
Employee Related Other	7	7	7	7	8	8
Employee Related Savings	(9)	(9)	(9)	(9)	(9)	(10)
Premises Related	1	1	1	1	1	1
Transport Related	205	205	205	205	205	205
Supplies & Services	93	93	94	94	94	94
Agency & Contracted	743	681	680	680	680	680
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	1,483	1,418	1,431	1,443	1,457	1,471
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
<i>Total Direct Income</i>	0	0	0	0	0	0
<i>Net Direct Total</i>	1,483	1,418	1,431	1,443	1,457	1,471
<i>Indirectly Managed Costs</i>						
Accommodation Charges	20	20	20	20	20	20
Asset Rentals	55	55	55	55	55	55
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	272	288	354	354	354	354
<i>Total Indirect Expenditure</i>	348	363	430	430	430	430
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	348	363	430	430	430	430
Net Service Total	1,830	1,781	1,861	1,873	1,887	1,901

Budget Changes 2020/21	1,830	
Virements	(50)	
Revised Budget 2020/21	1,781	1,781
Variance		80
Approved Budget 2021/22		1,861

STATEMENT OF SERVICE 2020-25

SCH 7

Service:

Public Protection

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	1,930	1,916	1,973	2,027	2,087	2,148
Employee Related Other	23	23	23	24	25	26
Employee Related Savings	(38)	(38)	(39)	(40)	(40)	(41)
Premises Related	2	2	2	2	2	2
Transport Related	33	33	30	30	30	30
Supplies & Services	133	133	136	136	136	136
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	2,083	2,069	2,125	2,179	2,240	2,300
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(555)	(555)	(555)	(555)	(555)	(555)
Other Income	(47)	(47)	(47)	(47)	(47)	(47)
<i>Total Direct Income</i>	(601)	(601)	(601)	(601)	(601)	(601)
<i>Net Direct Total</i>	1,481	1,467	1,523	1,578	1,638	1,699
<i>Indirectly Managed Costs</i>						
Accommodation Charges	62	62	62	62	62	62
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	374	374	393	393	393	393
<i>Total Indirect Expenditure</i>	436	436	455	455	455	455
Indirect Income Recharges	(110)	(110)	(114)	(114)	(114)	(114)
<i>Net Indirect Total</i>	326	326	341	341	341	341
Net Service Total	1,807	1,793	1,865	1,919	1,979	2,040

Budget Changes 2020/21	1,807	
Virements	(14)	
Revised Budget 2020/21	1,793	1,793
Variance		71
Approved Budget 2021/22		1,865

BUDGET 2021/22

SECTION 6

ENTERPRISE

PORTFOLIO

BUDGET 2021/22

INDEX OF SERVICES

ENTERPRISE PORTFOLIO

Enterprise & Community Animation

ENT 1

Provides a range of services including : Housing, Business Growth & Enterprise, The Borough Theatre, Community & Partnership Development & Communications.

Placemaking, Highways & Flooding

ENT 2

Provides a range of services including : Planning, Building Control, Local Development Plan, Strategic & Town Centre Regeneration, Highways Development, Road Safety, Flooding & Land drainage and Car Parking including enforcement.

Facilities & Fleet

ENT 3

Provides a range of services for: Schools Catering, Building Cleaning, Transport Fleet Maintenance. Other services including school and community transport, vehicle hire facilities for external organisations and community groups.

Neighbourhood Services

ENT 4

Provides a range of services for: waste and recycling collections, street cleansing and local environmental cleanliness, grounds maintenance and provision of operational training. Other services including Highways Maintenance & Street Lighting.

Budget Summary 2021/22

Sheet No:	Enterprise	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Original Budget 2021/22 £000's
	Directly Managed Costs			
ENT 1	Enterprise & Community Animation	2,468	2,300	2,454
ENT 2	Placemaking, Highways & Flooding	710	665	794
ENT 3	Facilities & Fleet	1,951	1,818	2,642
ENT 4	Neighbourhood Services	10,483	10,457	11,233
	Net Direct Total	15,612	15,240	17,123
	Indirectly Managed Costs			
ENT 1	Enterprise & Community Animation	89	89	38
ENT 2	Placemaking, Highways & Flooding	2,113	2,063	2,263
ENT 3	Facilities & Fleet	875	875	960
ENT 4	Neighbourhood Services	4,024	4,090	16,456
	Net Indirect Total	7,100	7,117	19,717
	Total Enterprise Service Areas	22,712	22,356	36,840

MONLIFE Tourism, Leisure & Culture

STATEMENT OF SERVICE 2020-25

Service:

ENTERPRISE SERVICE AREA BUDGET SUMMARY

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	21,262	21,062	22,345	22,298	22,490	22,865
Employee Related Other	587	608	491	518	544	572
Employee Related Savings	(395)	(390)	(428)	(436)	(445)	(454)
Premises Related	1,871	1,701	1,718	1,718	1,718	1,718
Transport Related	13,253	12,249	12,702	12,702	12,702	12,702
Supplies & Services	17,183	16,960	17,745	17,745	17,745	17,745
Agency & Contracted	6,935	6,909	7,156	7,156	7,156	7,156
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	60,697	59,098	61,731	61,701	61,912	62,305
Grant Income	(18,274)	(18,265)	(18,383)	(18,383)	(18,383)	(18,383)
Discretionary Fees & Charges	(7,223)	(12,001)	(11,850)	(11,850)	(11,850)	(11,850)
Other Income	(14,632)	(9,858)	(9,681)	(9,681)	(9,681)	(9,681)
<i>Total Direct Income</i>	(40,129)	(40,124)	(39,914)	(39,914)	(39,914)	(39,914)
<i>Net Direct Total</i>	20,568	18,974	21,816	21,787	21,997	22,391
<i>Indirectly Managed Costs</i>						
Accommodation Charges	265	265	255	255	255	255
Asset Rentals	3,686	3,686	3,686	3,686	3,686	3,686
Grounds Maintenance	1,373	1,373	397	397	397	397
Contract Cleaning	28	28	29	29	29	29
Building Maintenance	48	48	48	48	48	48
Internal Insurance Premiums	789	789	893	893	893	893
Support Services Recharges	2,644	2,712	4,221	4,221	4,221	4,221
<i>Total Indirect Expenditure</i>	8,833	8,901	9,530	9,530	9,530	9,530
Indirect Income Recharges	(2,629)	(2,629)	(1,748)	(1,748)	(1,748)	(1,748)
<i>Net Indirect Total</i>	6,203	6,271	7,783	7,783	7,783	7,783
<i>Net Service Total</i>	26,771	25,245	29,599	29,570	29,780	30,173

STATEMENT OF SERVICE 2020-25

ENT 1

Service:

Enterprise & Community Animation

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Directly Managed Costs						
Employee Related Pay	2,859	2,721	2,756	2,750	2,774	2,820
Employee Related Other	51	51	40	42	44	47
Employee Related Savings	(55)	(53)	(51)	(52)	(53)	(54)
Premises Related	6	6	6	6	6	6
Transport Related	1,531	1,524	1,524	1,524	1,524	1,524
Supplies & Services	13,161	13,036	13,030	13,030	13,030	13,030
Agency & Contracted	2,044	2,044	2,051	2,051	2,051	2,051
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	19,598	19,329	19,356	19,351	19,376	19,423
Grant Income	(16,331)	(16,331)	(16,323)	(16,323)	(16,323)	(16,323)
Discretionary Fees & Charges	(510)	(472)	(351)	(351)	(351)	(351)
Other Income	(289)	(226)	(228)	(228)	(228)	(228)
Total Direct Income	(17,130)	(17,029)	(16,902)	(16,902)	(16,902)	(16,902)
Net Direct Total	2,468	2,300	2,454	2,450	2,474	2,522
Indirectly Managed Costs						
Accommodation Charges	50	50	46	46	46	46
Asset Rentals	5	5	5	5	5	5
Grounds Maintenance	1	1	1	1	1	1
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	2	2	2	2	2	2
Internal Insurance Premiums	3	3	3	3	3	3
Support Services Recharges	811	811	846	846	846	846
Total Indirect Expenditure	871	871	902	902	902	902
Indirect Income Recharges	(782)	(782)	(864)	(864)	(864)	(864)
Net Indirect Total	89	89	38	38	38	38
Net Service Total	2,557	2,389	2,493	2,488	2,513	2,560

Budget Changes 2020/21	2,557	
Virements	(168)	
Revised Budget 2020/21	2,389	2,389
Variance		104
Approved Budget 2021/22		2,493

STATEMENT OF SERVICE 2020-25

ENT 2

Service:

Placemaking, Highways & Flooding

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	4,707	4,679	5,009	4,998	5,041	5,125
Employee Related Other	42	42	35	36	38	40
Employee Related Savings	(93)	(93)	(99)	(101)	(103)	(105)
Premises Related	895	895	945	945	945	945
Transport Related	110	110	107	107	107	107
Supplies & Services	788	737	1,104	1,104	1,104	1,104
Agency & Contracted	402	339	333	333	333	333
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	6,850	6,707	7,434	7,423	7,466	7,549
Grant Income	(724)	(715)	(803)	(803)	(803)	(803)
Discretionary Fees & Charges	(2,997)	(2,997)	(3,006)	(3,006)	(3,006)	(3,006)
Other Income	(1,178)	(1,178)	(983)	(983)	(983)	(983)
<i>Total Direct Income</i>	(4,899)	(4,890)	(4,791)	(4,791)	(4,791)	(4,791)
<i>Net Direct Total</i>	1,951	1,818	2,642	2,631	2,674	2,758
<i>Indirectly Managed Costs</i>						
Accommodation Charges	81	81	77	77	77	77
Asset Rentals	47	47	47	47	47	47
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	3	3	3	3
Support Services Recharges*	746	746	832	832	832	832
<i>Total Indirect Expenditure</i>	875	875	960	960	960	960
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	875	875	960	960	960	960
Net Service Total	2,826	2,693	3,602	3,591	3,634	3,718
Budget Changes 2020/21		2,826				
Virements		(133)				
Revised Budget 2020/21		2,693	2,693			
Variance			909			
Approved Budget 2021/22			3,602			

STATEMENT OF SERVICE 2020-25

ENT 3

Service:

Facilities & Fleet

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	3,919	3,835	4,310	4,302	4,339	4,411
Employee Related Other	(67)	(66)	(64)	(68)	(71)	(75)
Employee Related Savings	(55)	(53)	(77)	(79)	(81)	(82)
Premises Related	131	131	154	154	154	154
Transport Related	7,300	6,115	6,370	6,370	6,370	6,370
Supplies & Services	656	656	660	660	660	660
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
Total Direct Expenditure	11,884	10,617	11,352	11,339	11,371	11,438
Grant Income	(103)	(103)	(103)	(103)	(103)	(103)
Discretionary Fees & Charges	(1,472)	(1,472)	(1,279)	(1,279)	(1,279)	(1,279)
Other Income	(4,644)	(4,644)	(4,484)	(4,484)	(4,484)	(4,484)
Total Direct Income	(6,218)	(6,218)	(5,865)	(5,865)	(5,865)	(5,865)
Net Direct Total	5,665	4,399	5,487	5,473	5,505	5,572
<i>Indirectly Managed Costs</i>						
Accommodation Charges	20	20	20	20	20	20
Asset Rentals	485	485	485	485	485	485
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	26	26	27	27	27	27
Building Maintenance	32	32	32	32	32	32
Internal Insurance Premiums	401	401	448	448	448	448
Support Services Recharges*	312	314	612	612	612	612
Total Indirect Expenditure	1,276	1,278	1,623	1,623	1,623	1,623
Indirect Income Recharges	(61)	(61)	(62)	(62)	(62)	(62)
Net Indirect Total	1,216	1,218	1,561	1,561	1,561	1,561
Net Service Total	6,881	5,616	7,048	7,034	7,066	7,133

Budget Changes 2020/21	6,881	
Virements	(1,264)	
Revised Budget 2020/21	5,616	5,616
Variance		1,432
Approved Budget 2021/22		7,048

STATEMENT OF SERVICE 2020-25

ENT 4

Service:

Neighbourhood Services

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	9,776	9,827	10,270	10,248	10,337	10,509
Employee Related Other	561	581	481	507	533	559
Employee Related Savings	(192)	(191)	(201)	(205)	(209)	(213)
Premises Related	840	669	614	614	614	614
Transport Related	4,313	4,500	4,702	4,702	4,702	4,702
Supplies & Services	2,579	2,532	2,951	2,951	2,951	2,951
Agency & Contracted	4,489	4,526	4,772	4,772	4,772	4,772
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	22,365	22,444	23,589	23,589	23,700	23,894
Grant Income	(1,116)	(1,116)	(1,155)	(1,155)	(1,155)	(1,155)
Discretionary Fees & Charges	(2,244)	(7,060)	(7,215)	(7,215)	(7,215)	(7,215)
Other Income	(8,522)	(3,811)	(3,986)	(3,986)	(3,986)	(3,986)
<i>Total Direct Income</i>	(11,882)	(11,987)	(12,356)	(12,356)	(12,356)	(12,356)
<i>Net Direct Total</i>	10,483	10,457	11,233	11,233	11,344	11,538
<i>Indirectly Managed Costs</i>						
Accommodation Charges	114	114	113	113	113	113
Asset Rentals	3,149	3,149	3,149	3,149	3,149	3,149
Grounds Maintenance	1,372	1,372	396	396	396	396
Contract Cleaning	1	1	2	2	2	2
Building Maintenance	15	15	15	15	15	15
Internal Insurance Premiums	384	384	439	439	439	439
Support Services Recharges*	775	841	1,931	1,931	1,931	1,931
<i>Total Indirect Expenditure</i>	5,810	5,876	6,045	6,045	6,045	6,045
Indirect Income Recharges	(1,787)	(1,787)	(822)	(822)	(822)	(822)
<i>Net Indirect Total</i>	4,024	4,090	5,223	5,223	5,223	5,223
<i>Net Service Total</i>	14,507	14,547	16,456	16,456	16,567	16,761

Budget Changes 2020/21	14,507	
Virements	40	
Revised Budget 2020/21	14,547	14,547
Variance		1,909
Approved Budget 2021/22		16,456

BUDGET 2021/22

SECTION 7

RESOURCES

PORTFOLIO

BUDGET 2021/22

INDEX OF SERVICES

RESOURCES PORTFOLIO

Finance

RES 1

To provide accounts and systems which enable the Council to properly manage its financial affairs within the legislation set by Government by; Supporting the services of the Council with robust and effective financial systems and timely and appropriate financial information and advice, and support services in relation to VAT and creditor payment services. To provide an internal audit service to the Authority. To provide a council tax, business rate and debtors collection service. To pay benefits and provide a cashiering and banking service.

Information Communication & Technology

RES 2

Provides Information Management and Information Communication Services to the authority and supports the joint collaboration Shared Resources Service (SRS) in conjunction with Gwent Police, Torfaen and Blaenau Gwent Councils.

People

RES 3

Provides a range of services including Payroll Services and Senior Leadership Support and Future Monmouthshire

Commercial, Corporate & Landlord Services

RES 4

Service aims - to enable communities to build their own resilience and viability in order to avoid demand for council services. We achieve this principally through Whole Place planning and delivery (Whole Place Strategy) and providing opportunities for community ownership and empowerment. This is supported by a strategic approach to asset management (Strategic Asset Management Plan) and thus, enabling the appropriate quality, variety and affordability of housing (Housing Strategy).

Budget Summary 2021/22

Sheet No:	RESOURCES	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Original Budget 2021/22 £000's
	Directly Managed Costs			
RES1	Finance	2,597	2,533	2,547
RES 2	Information Communication Technology	2,803	2,938	2,980
RES 3	People	1,726	1,775	2,004
RES 4	Commercial, Corporate & Landlord Services	621	530	831
	Net Direct Total	7,746	7,776	8,361
	Indirectly Managed Costs			
RES1	Finance	(1,327)	(1,327)	(1,345)
RES 2	Information Communication Technology	(2,803)	(2,803)	(2,873)
RES 3	People	(1,407)	(1,407)	(1,682)
RES 4	Commercial, Corporate & Landlord Services	(3,016)	(3,016)	(1,237)
	Net Indirect Total	(8,553)	(8,553)	(7,138)
	Total Resources Service Areas	(807)	(777)	1,223

STATEMENT OF SERVICE 2020-25

Service:

**RESOURCES
BUDGET SUMMARY**

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	6,549	6,614	6,954	7,069	7,243	7,373
Employee Related Other	232	232	138	146	153	161
Employee Related Savings	(126)	(127)	(134)	(137)	(139)	(142)
Premises Related	2,016	2,016	2,000	2,000	2,000	2,000
Transport Related	372	372	369	369	369	369
Supplies & Services	4,039	3,963	4,180	4,180	4,180	4,180
Agency & Contracted	2,198	2,280	2,313	2,313	2,313	2,313
Transfer Payments	21,639	21,639	21,761	21,761	21,761	21,761
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	36,918	36,988	37,581	37,701	37,880	38,015
Grant Income	(22,178)	(22,178)	(22,304)	(22,304)	(22,304)	(22,304)
Discretionary Fees & Charges	(5,804)	(5,821)	(5,804)	(5,804)	(5,804)	(5,804)
Other Income	(1,190)	(1,213)	(1,112)	(1,112)	(1,112)	(1,112)
<i>Total Direct Income</i>	(29,172)	(29,212)	(29,220)	(29,220)	(29,220)	(29,220)
<i>Net Direct Total</i>	7,746	7,776	8,361	8,482	8,660	8,795
<i>Indirectly Managed Costs</i>						
Accommodation Charges	229	229	228	228	228	228
Asset Rentals	1,066	1,066	1,066	1,066	1,066	1,066
Grounds Maintenance	378	378	389	389	389	389
Contract Cleaning	2	2	2	2	2	2
Building Maintenance	46	46	46	46	46	46
Internal Insurance Premiums	482	482	517	517	517	517
Support Services Recharges	967	967	2,845	2,845	2,845	2,845
<i>Total Indirect Expenditure</i>	3,169	3,169	5,093	5,093	5,093	5,093
Indirect Income Recharges	(11,723)	(11,723)	(12,231)	(12,231)	(12,231)	(12,231)
<i>Net Indirect Total</i>	(8,553)	(8,553)	(7,138)	(7,138)	(7,138)	(7,138)
<i>Net Service Total</i>	(807)	(777)	1,223	1,344	1,522	1,658

STATEMENT OF SERVICE 2020-25

RES 1

Service:

Finance

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	1,831	1,789	1,793	1,823	1,868	1,902
Employee Related Other	78	78	85	89	94	99
Employee Related Savings	(36)	(36)	(35)	(35)	(36)	(37)
Premises Related	132	132	132	132	132	132
Transport Related	10	10	7	7	7	7
Supplies & Services	1,372	1,343	1,354	1,354	1,354	1,354
Agency & Contracted	0	4	0	0	0	0
Transfer Payments	21,639	21,639	21,761	21,761	21,761	21,761
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	25,027	24,960	25,097	25,130	25,179	25,217
Grant Income	(22,178)	(22,178)	(22,304)	(22,304)	(22,304)	(22,304)
Discretionary Fees & Charges	(140)	(136)	(138)	(138)	(138)	(138)
Other Income	(112)	(112)	(108)	(108)	(108)	(108)
<i>Total Direct Income</i>	(22,430)	(22,426)	(22,550)	(22,550)	(22,550)	(22,550)
<i>Net Direct Total</i>	2,597	2,533	2,547	2,580	2,629	2,667
<i>Indirectly Managed Costs</i>						
Accommodation Charges	83	83	85	85	85	85
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	12	12	12	12	12	12
Support Services Recharges*	1,245	1,245	1,256	1,256	1,256	1,256
<i>Total Indirect Expenditure</i>	1,340	1,340	1,353	1,353	1,353	1,353
Indirect Income Recharges	(2,667)	(2,667)	(2,698)	(2,698)	(2,698)	(2,698)
<i>Net Indirect Total</i>	(1,327)	(1,327)	(1,345)	(1,345)	(1,345)	(1,345)
<i>Net Service Total</i>	1,269	1,206	1,202	1,235	1,284	1,322

Budget Changes 2020/21	1,269	
Virements	(63)	
Revised Budget 2020/21	1,206	1,206
Variance		(5)
Approved Budget 2021/22		1,202

STATEMENT OF SERVICE 2020-25

RES 2

Service:

Information Communication Technology

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	498	495	543	552	566	576
Employee Related Other	12	12	12	13	13	14
Employee Related Savings	(10)	(10)	(10)	(10)	(11)	(11)
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	130	190	154	154	154	154
Agency & Contracted	2,183	2,261	2,299	2,299	2,299	2,299
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	2,813	2,948	2,997	3,007	3,021	3,031
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(11)	(11)	(17)	(17)	(17)	(17)
<i>Total Direct Income</i>	(11)	(11)	(17)	(17)	(17)	(17)
<i>Net Direct Total</i>	2,803	2,938	2,980	2,990	3,004	3,014
<i>Indirectly Managed Costs</i>						
Accommodation Charges	5	5	5	5	5	5
Asset Rentals	766	766	766	766	766	766
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges*	151	151	160	160	160	160
<i>Total Indirect Expenditure</i>	922	922	931	931	931	931
Indirect Income Recharges	(3,725)	(3,725)	(3,804)	(3,804)	(3,804)	(3,804)
<i>Net Indirect Total</i>	(2,803)	(2,803)	(2,873)	(2,873)	(2,873)	(2,873)
Net Service Total	0	135	107	117	131	141
Budget Changes 2020/21		0				
Virements		135				
Revised Budget 2020/21		135	135			
Variance			(28)			
Approved Budget 2021/22			107			

STATEMENT OF SERVICE 2020-25

RES 3

Service:

PEOPLE

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	1,758	1,755	1,978	2,011	2,060	2,097
Employee Related Other	114	114	82	86	90	95
Employee Related Savings	(31)	(32)	(37)	(37)	(38)	(39)
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	206	259	278	278	278	278
Agency & Contracted	5	5	5	5	5	5
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	2,052	2,101	2,305	2,342	2,395	2,436
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(60)	(60)	(70)	(70)	(70)	(70)
Other Income	(266)	(266)	(231)	(231)	(231)	(231)
<i>Total Direct Income</i>	(326)	(326)	(301)	(301)	(301)	(301)
<i>Net Direct Total</i>	1,726	1,775	2,004	2,040	2,093	2,134
<i>Indirectly Managed Costs</i>						
Accommodation Charges	59	59	60	60	60	60
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	5	5	5	5	5	5
Support Services Recharges*	451	451	474	474	474	474
<i>Total Indirect Expenditure</i>	515	515	539	539	539	539
Indirect Income Recharges	(1,922)	(1,922)	(2,221)	(2,221)	(2,221)	(2,221)
<i>Net Indirect Total</i>	(1,407)	(1,407)	(1,682)	(1,682)	(1,682)	(1,682)
<i>Net Service Total</i>	318	368	321	358	411	452
Budget Changes 2020/21		318				
Virements		50				
Revised Budget 2020/21		368	368			
Variance			(46)			
Approved Budget 2021/22			321			

STATEMENT OF SERVICE 2020-25

RES 4

Service: Commercial, Corporate and Landlord Services

(including Future Monmouthshire)

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	2,461	2,573	2,640	2,684	2,749	2,799
Employee Related Other	28	28	(40)	(43)	(45)	(47)
Employee Related Savings	(49)	(49)	(52)	(53)	(55)	(56)
Premises Related	1,884	1,884	1,868	1,868	1,868	1,868
Transport Related	362	362	362	362	362	362
Supplies & Services	2,331	2,170	2,395	2,395	2,395	2,395
Agency & Contracted	10	10	10	10	10	10
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	7,027	6,978	7,182	7,223	7,285	7,331
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(5,604)	(5,624)	(5,595)	(5,595)	(5,595)	(5,595)
Other Income	(801)	(824)	(756)	(756)	(756)	(756)
<i>Total Direct Income</i>	(6,406)	(6,449)	(6,351)	(6,351)	(6,351)	(6,351)
<i>Net Direct Total</i>	621	530	831	871	934	980
<i>Indirectly Managed Costs</i>						
Accommodation Charges	81	81	79	79	79	79
Asset Rentals	300	300	300	300	300	300
Grounds Maintenance	378	378	389	389	389	389
Contract Cleaning	2	2	2	2	2	2
Building Maintenance	46	46	46	46	46	46
Internal Insurance Premiums	465	465	499	499	499	499
Support Services Recharges	(879)	(879)	955	955	955	955
<i>Total Indirect Expenditure</i>	393	393	2,271	2,271	2,271	2,271
Indirect Income Recharges	(3,409)	(3,409)	(3,508)	(3,508)	(3,508)	(3,508)
<i>Net Indirect Total</i>	(3,016)	(3,016)	(1,237)	(1,237)	(1,237)	(1,237)
Net Service Total	(2,395)	(2,486)	(407)	(366)	(303)	(257)
Budget Changes 2020/21		(2,395)				
Virements		(92)				
Revised Budget 2020/21		(2,486)	(2,486)			
Variance			2,080			
Approved Budget 2021/22			(407)			

BUDGET 2021/22

SECTION 8

CHIEF EXECUTIVE MANAGEMENT

PORTFOLIO

BUDGET 2021/22

INDEX OF SERVICES

CHIEF EXECUTIVE MANAGEMENT Services Portfolio

MONITORING (Legal & Land Charges)

CEO 1

Provides the Legal and Local Land Charges Services. This area incorporates the Statuary Monitoring Officer of the Authority

Governance, Democracy & Support

CEO 2

To administer the democratic process and to be accountable for local government in Monmouthshire. To deliver corporate services including, Communications and Web Content, Improvement, Health Alliance, Welsh Language and Equalities, Community Safety and Policy, Community Education, Library Services, Democratic Services & Member Support, Elections and integrated community service provision (Community Hubs).

Budget Summary 2021/22

Sheet No:	Chief Executive Management	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Original Budget 2021/22 £000's
	Directly Managed Costs			
CEO 1	Monitoring : Legal & Land Charges	839	833	923
CEO 2	Governance, Democracy & Support	3,906	3,916	4,125
	Net Direct Total	4,745	4,749	5,048
	Indirectly Managed Costs			
CEO 1	Monitoring : Legal & Land Charges	(823)	(823)	(866)
CEO 2	Governance, Democracy & Support	(290)	(290)	(283)
	Net Indirect Total	(1,113)	(1,113)	(1,149)
	Total Chief Executive Management	3,632	3,636	3,899

STATEMENT OF SERVICE 2020-25

Service:

CHIEF EXECUTIVE MANAGEMENT

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	4,597	4,601	4,704	4,876	4,822	4,899
Employee Related Other	44	44	36	38	40	42
Employee Related Savings	(92)	(92)	(94)	(96)	(98)	(100)
Premises Related	114	114	113	113	113	113
Transport Related	15	15	13	13	13	13
Supplies & Services	652	652	779	779	779	779
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	5,330	5,335	5,551	5,723	5,668	5,746
Grant Income	(154)	(154)	(169)	(169)	(169)	(169)
Discretionary Fees & Charges	(264)	(264)	(207)	(207)	(207)	(207)
Other Income	(167)	(167)	(127)	(127)	(127)	(127)
<i>Total Direct Income</i>	(585)	(585)	(503)	(503)	(503)	(503)
<i>Net Direct Total</i>	4,745	4,749	5,048	5,220	5,166	5,243
<i>Indirectly Managed Costs</i>						
Accommodation Charges	140	140	131	131	131	131
Asset Rentals	184	184	184	184	184	184
Grounds Maintenance	4	4	4	4	4	4
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	77	77	77	77	77	77
Internal Insurance Premiums	3	3	1	1	1	1
Support Services Recharges	1,188	1,188	1,233	1,233	1,233	1,233
<i>Total Indirect Expenditure</i>	1,595	1,595	1,630	1,630	1,630	1,630
Indirect Income Recharges	(2,708)	(2,708)	(2,779)	(2,779)	(2,779)	(2,779)
<i>Net Indirect Total</i>	(1,113)	(1,113)	(1,149)	(1,149)	(1,149)	(1,149)
Net Service Total	3,632	3,636	3,899	4,071	4,016	4,094

STATEMENT OF SERVICE 2020-25

CEO 1

Service: **MONITORING (Legal & Land Charges)**

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	997	991	992	1,029	1,017	1,034
Employee Related Other	10	10	17	18	19	20
Employee Related Savings	(20)	(20)	(20)	(20)	(21)	(21)
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	85	85	86	86	86	86
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	1,072	1,066	1,076	1,112	1,102	1,118
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(108)	(108)	(68)	(68)	(68)	(68)
Other Income	(124)	(124)	(84)	(84)	(84)	(84)
<i>Total Direct Income</i>	(233)	(233)	(153)	(153)	(153)	(153)
<i>Net Direct Total</i>	839	833	923	960	949	966
<i>Indirectly Managed Costs</i>						
Accommodation Charges	27	27	25	25	25	25
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	59	59	62	62	62	62
<i>Total Indirect Expenditure</i>	86	86	87	87	87	87
Indirect Income Recharges	(908)	(908)	(953)	(953)	(953)	(953)
<i>Net Indirect Total</i>	(823)	(823)	(866)	(866)	(866)	(866)
Net Service Total	17	11	57	94	83	100

Budget Changes 2020/21	17	
Virements	(6)	
Revised Budget 2020/21	11	11
Variance		46
Approved Budget 2021/22		57

STATEMENT OF SERVICE 2020-25

CEO 2

Service:

Governance, Democracy & Support

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	3,600	3,611	3,711	3,847	3,804	3,865
Employee Related Other	34	34	19	20	21	22
Employee Related Savings	(72)	(72)	(74)	(75)	(77)	(79)
Premises Related	114	114	113	113	113	113
Transport Related	15	15	13	13	13	13
Supplies & Services	567	567	692	692	692	692
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	4,258	4,269	4,475	4,610	4,567	4,627
Grant Income	(154)	(154)	(169)	(169)	(169)	(169)
Discretionary Fees & Charges	(156)	(156)	(139)	(139)	(139)	(139)
Other Income	(42)	(42)	(42)	(42)	(42)	(42)
<i>Total Direct Income</i>	(353)	(353)	(350)	(350)	(350)	(350)
<i>Net Direct Total</i>	3,906	3,916	4,125	4,260	4,217	4,277
<i>Indirectly Managed Costs</i>						
Accommodation Charges	113	113	106	106	106	106
Asset Rentals	184	184	184	184	184	184
Grounds Maintenance	4	4	4	4	4	4
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	77	77	77	77	77	77
Internal Insurance Premiums	3	3	1	1	1	1
Support Services Recharges	1,129	1,129	1,171	1,171	1,171	1,171
<i>Total Indirect Expenditure</i>	1,509	1,509	1,543	1,543	1,543	1,543
Indirect Income Recharges	(1,799)	(1,799)	(1,826)	(1,826)	(1,826)	(1,826)
<i>Net Indirect Total</i>	(290)	(290)	(283)	(283)	(283)	(283)
Net Service Total	3,615	3,626	3,842	3,977	3,934	3,994

Budget Changes 2020/21	3,615	
Virements	10	
Revised Budget 2020/21	3,626	3,626
Variance		216
Approved Budget 2021/22		3,842

BUDGET 2021/22

SECTION 9

MonLife

PORTFOLIO

BUDGET 2021/22

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MONLIFE Services Portfolio

Countryside & Culture

MON 1

Service Aims - to support resilient living and active environments for all. Our focus is on enabling health, activity, ecosystem and economic benefits. To achieve this we take a green infrastructure approach based around multiple benefits, multi-disciplinary and partnership working, wide involvement, volunteering and engagement. To bring heritage, collections, arts and culture alive with our communities and visitors

Finance & Business Development

MON 2

Service aims – to promote healthier lives and inspirational experiences and promote the vibrancy of Monmouthshire as a great place to be. We provide support to attractions, volunteering and provide business support to all service within MonLife to improve the outcomes for residents, visitors and workers in Monmouthshire.

Leisure Youth & Outdoor Adventure

MON 3

Service aims – to enhance the quality of people's lives and improve the health of our communities through the provision of a number of services – providing facilities and activities through 4 leisure centres, outdoor adventure and youth and community team services. This includes providing informal and non-formal learning opportunities with programmes in Youth and other services in Leisure and Outdoor Adventure with a dedicated joined up program of activities for ages 0-24 which supports and enables young people to develop holistically

Budget Summary 2021/22

Sheet No:	MONLIFE	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Original Budget 2021/22 £000's
	Directly Managed Costs			
MON 1	Countryside & Culture	1,348	1,341	1,422
MON 2	Finance & Business Development	1,507	1,623	1,735
MON 3	Leisure Youth & Outdoor Adventure	710	665	794
	Net Direct Total	3,565	3,628	3,951
	Indirectly Managed Costs			
MON 1	Countryside & Culture	431	431	433
MON 2	Finance & Business Development	366	366	386
MON 3	Leisure Youth & Outdoor Adventure	2,113	2,063	2,263
	Net Indirect Total	2,909	2,860	3,082
	Total MonLife Service Areas	6,474	6,488	7,033

STATEMENT OF SERVICE 2020-25

Service:

CHIEF EXECUTIVE MANAGEMENT

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	7,180	7,120	7,337	7,812	7,935	8,062
Employee Related Other	29	29	29	30	32	34
Employee Related Savings	(143)	(143)	(145)	(148)	(151)	(154)
Premises Related	890	890	880	880	880	880
Transport Related	92	92	97	97	97	97
Supplies & Services	1,093	1,216	1,271	1,271	1,271	1,271
Agency & Contracted	133	133	131	131	131	131
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	9,276	9,338	9,599	10,073	10,195	10,320
Grant Income	(1,101)	(998)	(1,091)	(1,091)	(1,091)	(1,091)
Discretionary Fees & Charges	(4,605)	(4,709)	(4,555)	(4,555)	(4,555)	(4,555)
Other Income	(4)	(4)	(3)	(3)	(3)	(3)
<i>Total Direct Income</i>	(5,710)	(5,710)	(5,648)	(5,648)	(5,648)	(5,648)
<i>Net Direct Total</i>	3,565	3,628	3,951	4,425	4,547	4,672
<i>Indirectly Managed Costs</i>						
Accommodation Charges	32	32	30	30	30	30
Asset Rentals	1,346	1,346	1,346	1,346	1,346	1,346
Grounds Maintenance	15	15	14	14	14	14
Contract Cleaning	31	31	31	31	31	31
Building Maintenance	212	212	212	212	212	212
Internal Insurance Premiums	26	26	15	15	15	15
Support Services Recharges	1,247	1,198	1,435	1,435	1,435	1,435
<i>Total Indirect Expenditure</i>	2,909	2,860	3,082	3,082	3,082	3,082
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	2,909	2,860	3,082	3,082	3,082	3,082
<i>Net Service Total</i>	6,474	6,488	7,033	7,507	7,629	7,753

STATEMENT OF SERVICE 2020-25

MON 1

Service: **Countryside & Culture**

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	1,286	1,278	1,321	1,406	1,429	1,451
Employee Related Other	4	4	4	4	5	5
Employee Related Savings	(26)	(26)	(26)	(27)	(27)	(28)
Premises Related	82	82	69	69	69	69
Transport Related	24	24	25	25	25	25
Supplies & Services	163	163	164	164	164	164
Agency & Contracted	123	123	123	123	123	123
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	1,656	1,648	1,679	1,764	1,786	1,808
Grant Income	(224)	(121)	(174)	(174)	(174)	(174)
Discretionary Fees & Charges	(83)	(187)	(82)	(82)	(82)	(82)
Other Income	0	0	0	0	0	0
<i>Total Direct Income</i>	(307)	(307)	(256)	(256)	(256)	(256)
<i>Net Direct Total</i>	1,348	1,341	1,422	1,508	1,530	1,552
<i>Indirectly Managed Costs</i>						
Accommodation Charges	32	32	30	30	30	30
Asset Rentals	25	25	25	25	25	25
Grounds Maintenance	6	6	6	6	6	6
Contract Cleaning	19	19	20	20	20	20
Building Maintenance	10	10	10	10	10	10
Internal Insurance Premiums	26	26	11	11	11	11
Support Services Recharges	312	312	332	332	332	332
<i>Total Indirect Expenditure</i>	431	431	433	433	433	433
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	431	431	433	433	433	433
Net Service Total	1,779	1,771	1,856	1,941	1,963	1,985
Budget Changes 2020/21		1,779				
Virements		(8)				
Revised Budget 2020/21		1,771	1,771			
Variance			84			
Approved Budget 2021/22			1,856			

STATEMENT OF SERVICE 2020-25

MON 2

Service: **Finance & Business Development**

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	1,325	1,318	1,423	1,515	1,539	1,564
Employee Related Other	8	8	8	9	9	10
Employee Related Savings	(26)	(26)	(28)	(29)	(29)	(30)
Premises Related	134	134	150	150	150	150
Transport Related	6	6	16	16	16	16
Supplies & Services	377	500	571	571	571	571
Agency & Contracted	6	6	6	6	6	6
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	1,829	1,944	2,145	2,237	2,260	2,285
Grant Income	0	0	(42)	(42)	(42)	(42)
Discretionary Fees & Charges	(318)	(318)	(365)	(365)	(365)	(365)
Other Income	(4)	(4)	(3)	(3)	(3)	(3)
<i>Total Direct Income</i>	(322)	(322)	(410)	(410)	(410)	(410)
<i>Net Direct Total</i>	1,507	1,623	1,735	1,827	1,851	1,875
<i>Indirectly Managed Costs</i>						
Accommodation Charges	0	0	0	0	0	0
Asset Rentals	6	6	6	6	6	6
Grounds Maintenance	2	2	2	2	2	2
Contract Cleaning	12	12	12	12	12	12
Building Maintenance	41	41	41	41	41	41
Internal Insurance Premiums	0	0	3	3	3	3
Support Services Recharges	305	305	321	321	321	321
<i>Total Indirect Expenditure</i>	366	366	386	386	386	386
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	366	366	386	386	386	386
Net Service Total	1,873	1,988	2,120	2,213	2,236	2,261
Budget Changes 2020/21		1,873				
Virements		116				
Revised Budget 2020/21		1,988	1,988			
Variance			132			
Approved Budget 2021/22			2,120			

STATEMENT OF SERVICE 2020-25

MON 3

Service: Leisure Youth & Outdoor Adventure

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Employee Related Pay	4,570	4,525	4,593	4,890	4,967	5,046
Employee Related Other	17	16	16	17	18	19
Employee Related Savings	(91)	(91)	(90)	(92)	(94)	(96)
Premises Related	674	674	662	662	662	662
Transport Related	63	63	56	56	56	56
Supplies & Services	553	553	537	537	537	537
Agency & Contracted	5	5	3	3	3	3
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<i>Total Direct Expenditure</i>	5,791	5,746	5,776	6,073	6,149	6,227
Grant Income	(877)	(877)	(874)	(874)	(874)	(874)
Discretionary Fees & Charges	(4,204)	(4,204)	(4,108)	(4,108)	(4,108)	(4,108)
Other Income	0	0	0	0	0	0
<i>Total Direct Income</i>	(5,081)	(5,081)	(4,982)	(4,982)	(4,982)	(4,982)
<i>Net Direct Total</i>	710	665	794	1,090	1,166	1,245
<i>Indirectly Managed Costs</i>						
Accommodation Charges	0	0	0	0	0	0
Asset Rentals	1,314	1,314	1,314	1,314	1,314	1,314
Grounds Maintenance	8	8	5	5	5	5
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	161	161	161	161	161	161
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	630	580	782	782	782	782
<i>Total Indirect Expenditure</i>	2,113	2,063	2,263	2,263	2,263	2,263
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	2,113	2,063	2,263	2,263	2,263	2,263
Net Service Total	2,822	2,728	3,057	3,353	3,429	3,508

Budget Changes 2020/21	2,822	
Virements	(95)	
Revised Budget 2020/21	2,728	2,728
Variance		329
Approved Budget 2021/22		3,057

BUDGET 2021/22

SECTION 10

CORPORATE COSTS & LEVIES

PORTFOLIO

BUDGET 2021/22

INDEX OF SERVICES

Corporate Costs & Levies Portfolio

Corporate Management (CM)

COL 1

Provide for a range of financial services supporting the council, including External Audit Fees, Bank Charges, Corporate Management Costs and Statutory duties.

Non Distributed Costs (NDC)

COL 2

Provision for past service costs, curtailments, settlements and the share of unused long term unrealisable assets

Precepts & Levies

COL 3

Community Council and Gwent Police Precepts, Levies for the Fire Service, Coroner, Drainage Boards and Gwent Archives Service

Internal Insurance Account

COL 4

Insurance provision for the County and Council

Budget Summary 2021/22

Sheet No:	Corporate Costs & Levies Service Area	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Original Budget 2021/22 £000's
	Directly Managed Costs			
COL 1	Corporate Management (CM)	126	354	-498
COL 2	Non Distributed Costs (NDC)	492	492	643
COL 3	Precepts & Levies	20,679	20,679	21,691
COL 4	Internal Insurance Account	1,447	1,447	1,578
	Net Direct Total	22,743	22,971	23,414
	Indirectly Managed Costs			
COL 1	Corporate Management (CM)	0	0	0
COL 2	Non Distributed Costs (NDC)	0	0	0
COL 3	Precepts & Levies	0	0	0
COL 4	Internal Insurance Account	(1,442)	(1,442)	(1,572)
	Net Indirect Total	(1,442)	(1,442)	(1,572)
	Total Corporate Costs & Levies Service Areas	21,302	21,530	21,842

STATEMENT OF SERVICE 2020-25

Service:

CORPORATE SUMMARY

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Directly Managed Costs						
Strategic Initiatives	(609)	(359)	0	0	0	0
External Audit Fees	330	330	330	330	330	330
Living Wage Allowance	42	20	164	0	0	0
Redundancy Provision	400	400	0	0	0	0
Treasury & Bank Charges	93	93	93	93	93	93
Digital investment & Procurement SLA	-	0	508	0	0	0
Unallocated Contingency MTFP	-	0	0	4,039	9,067	15,669
Other Expenditure	8	8	8	8	8	8
Retirement Pensions: Ex GCC/MBC	370	370	370	370	370	370
Pensions Recurring (Enhancements)	118	118	268	64	82	26
Pension Administration Fees	5	5	5	5	5	5
Precepts & levies	20,679	20,679	21,691	21,691	21,691	21,691
Internal Insurance Account	1,454	1,454	1,582	1,636	1,690	1,744
Total Direct Expenditure	22,888	23,116	25,017	28,235	33,335	39,935
Capitalisation Directive	0	0	(1,508)	0	1,700	0
R&R Fund Reimbursements	0	0	0	0	0	0
Crematorium Dividend	(138)	(138)	(92)	(92)	(92)	(92)
External Insurance Premium Recharges	(7)	(7)	(4)	(4)	(4)	(4)
Other Income	0	0	0	0	0	0
Total Direct Income	(145)	(145)	(1,604)	(96)	1,604	(96)
Net Direct Total	22,743	22,971	23,414	28,139	34,939	39,839
Indirectly Managed Costs						
Accommodation Charges	4	4	4	4	4	4
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	1	1	1	1	1	1
Total Indirect Expenditure	5	5	5	5	5	5
Indirect Income Recharges	(1,447)	(1,447)	(1,578)	(1,578)	(1,578)	(1,578)
Net Indirect Total	(1,442)	(1,442)	(1,572)	(1,572)	(1,572)	(1,572)
Net Service Total	21,302	21,530	21,842	26,567	33,367	38,267
Original Budget 2018/19		21,302				
Virements		228				
Revised Budget 2018/19		21,530	21,530			
Variance			312			
Approved Budget 2019/20			21,842			

STATEMENT OF SERVICE 2020-25

COL 1

Service:

Corporate Management

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
<i>Directly Managed Costs</i>						
Strategic Initiatives	(609)	(359)	0	0	0	0
External Audit Fees	330	330	330	330	330	330
Living Wage Allowance	42	20	164	0	0	0
Redundancy Provision	400	400	0	0	0	0
Treasury & Bank Charges	93	93	93	93	93	93
Digital investment & Procurement SLA	0	0	508	0	0	0
Unallocated Contingency MTFP	0	0	0	4,039	9,067	15,669
Other Expenditure	8	8	8	8	8	8
<i>Total Direct Expenditure</i>	264	492	1,102	4,470	9,498	16,100
Capitalisation Directive	0	0	(1,508)	0	1,700	0
R&R Fund Reimbursements	0	0	0	0	0	0
Crematorium Dividend	(138)	(138)	(92)	(92)	(92)	(92)
Other Income	0	0	0	0	0	0
<i>Total Direct Income</i>	(138)	(138)	(1,600)	(92)	1,608	(92)
<i>Net Direct Total</i>	126	354	(498)	4,378	11,106	16,008
<i>Indirectly Managed Costs</i>						
Accommodation Charges	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	0	0	0	0	0	0
<i>Total Indirect Expenditure</i>	0	0	0	0	0	0
Indirect Income Recharges	0	0	0	0	0	0
<i>Net Indirect Total</i>	0	0	0	0	0	0
Net Service Total	126	354	(498)	4,378	11,106	16,008

Budget Changes 2020/21	126	
Virements	228	
Revised Budget 2020/21	354	354
Variance		(851)
Approved Budget 2021/22		- 498

STATEMENT OF SERVICE 2020-25

COL 2

Service: **Non-Distributed Costs**

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Directly Managed Costs						
Retirement Pensions: Ex GCC/MBC	370	370	370	370	370	370
Pensions Recurring (Enhancements)	118	118	268	64	82	26
Pension Administration Fees	5	5	5	5	5	5
Total Direct Expenditure	492	492	643	439	457	401
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
Total Direct Income	0	0	0	0	0	0
Net Direct Total	492	492	643	439	457	401
Indirectly Managed Costs						
Accommodation Charges	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	0	0	0	0	0	0
Total Indirect Expenditure	0	0	0	0	0	0
Indirect Income Recharges	0	0	0	0	0	0
Net Indirect Total	0	0	0	0	0	0
Net Service Total	492	492	643	439	457	401

Budget Changes 2020/21	492	
Virements	0	
Revised Budget 2020/21	492	492
Variance		150
Approved Budget 2021/22		643

STATEMENT OF SERVICE 2020-25

COL 3

Service:

Precepts and Levies

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Precepts & Levies						
South Wales Fire Authority Levy	4,584	4,584	4,760	4,760	4,760	4,760
Joint Services: Coroner Service	117	117	147	147	147	147
Gwent Archives Levy	182	182	182	182	182	182
Internal Drainage Board Levies	94	94	94	94	94	94
Brecon Beacons National Park	103	103	103	103	103	103
Community Council Precepts	2,951	2,951	2,954	2,954	2,954	2,954
Gwent Police & Crime						
Commissioner Precept	12,647	12,647	13,451	13,451	13,451	13,451
Total Direct Expenditure	20,679	20,679	21,691	21,691	21,691	21,691
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
Total Direct Income	0	0	0	0	0	0
Net Direct Total	20,679	20,679	21,691	21,691	21,691	21,691
Indirectly Managed Costs						
Accommodation Charges	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	0	0	0	0	0	0
Total Indirect Expenditure	0	0	0	0	0	0
Indirect Income Recharges	0	0	0	0	0	0
Net Indirect Total	0	0	0	0	0	0
Net Service Total	20,679	20,679	21,691	21,691	21,691	21,691
Budget Changes 2020/21		20,679				
Virements		0				
Revised Budget 2020/21		20,679	20,679			
Variance			1,013			
Approved Budget 2021/22			21,691			

STATEMENT OF SERVICE 2020-25

COL 4

Service: **Internal Insurance Account**

Revenue Cost Plan:

	Original Budget 2020/21 £000's	Revised Budget 2020/21 £000's	Year 1 Budget 2021/22 £000's	Year 2 Budget 2022/23 £000's	Year 3 Budget 2023/24 £000's	Year 4 Budget 2024/25 £000's
Directly Managed Costs						
Insurance Premium	949	949	1,073	1,127	1,181	1,235
Self Insured Cost Estimate	370	370	370	370	370	370
Employee Related Expenditure	96	96	96	96	96	96
Other Expenditure	13	13	13	13	13	13
Professional Fees	26	26	30	30	30	30
Leasehold Flats Policy Payment	0	0	0	0	0	0
Total Direct Expenditure	1,454	1,454	1,582	1,636	1,690	1,744
Grant Income	0	0	0	0	0	0
External Insurance Premium Recharges	(7)	(7)	(4)	(4)	(4)	(4)
Total Direct Income	(7)	(7)	(4)	(4)	(4)	(4)
Net Direct Total	1,447	1,447	1,578	1,632	1,686	1,740
Indirectly Managed Costs						
Accommodation Charges	4	4	4	4	4	4
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	1	1	1	1	1	1
Total Indirect Expenditure	5	5	5	5	5	5
Indirect Income Recharges	(1,447)	(1,447)	(1,578)	(1,578)	(1,578)	(1,578)
Net Indirect Total	(1,442)	(1,442)	(1,572)	(1,572)	(1,572)	(1,572)
Net Service Total	5	5	5	59	113	167
Budget Changes 2020/21		5				
Virements		0				
Revised Budget 2020/21		5	5			
Variance			0			
Approved Budget 2021/22			5			